

Agenda Dormitory Housing Commission

April 18, 2018

Noon

Student Wellness Center, Room 208

North Idaho College

AGENDA:

CALL TO ORDER

Verification of Quorum

Review/Approval of Minutes from February 7, 2018

John Marcheso, Chair

NEW BUSINESS:

Tab 1: FY19 Annual Budget Proposal, Dormitory Housing Commission Operations

Graydon Stanley/Steve McGroarty

GOOD OF THE ORDER/PUBLIC COMMENT

ADJOURN

Approval of Minutes, February 7, 2018



Dormitory Housing Commission Meeting Minutes February 7, 2018 at Noon Edminster Student Union Building, Driftwood Bay Room

Call to Order and Verification of Quorum:

Chair Marcheso called the meeting to order at 12:30 pm and verified that a quorum was present.

Attendance:

Commissioners:

Chair John Marcheso attended the meeting by phone

Vice-Chair Mic Armon attended in person

Commissioner Sandy Patano was unable to attend. Commission Secretary Sarah Garcia was also present.

Review/Approval of Minutes:

Chair Marcheso made a motion to approve the minutes of April 6, 2017; Commissioner Armon seconded the motion and the minutes were approved.

Tab 1: Request for FY18 budget revision, capital expenditure

Auxiliary Services Accountant Steve McGroarty made a request to replace the Residence Hall wireless lock system with wired locks due to high traffic failures. All lock failures require repairs from vendor ASG at a quickly mounting cost. The replacement cost is quoted at \$268,452, with a timeline of 6-8 weeks. We would propose repair prior to June 2018. The proposed system will align with other campus buildings. The life of a wired system is estimated for 10 years, with a failure rate of less than 1%.

Commissioner Armon asked if there was a possibility of a second bidder? Mr. McGroarty replied that they are a sole source on campus, which will help us expedite the process. Commissioner Armon asked why this is critical? Mr. McGroarty replied that the safety of our residents is our primary concern. We have been experiencing higher than normal failure rate, and that leads to residents propping their doors open. We have an electronic lock system with a prox card to open common area between suites. Only staff have hard keys to open manually.

Secretary Sarah Garcia commented that we have discussed this on campus since last fall and were hoping to wait until the annual meeting, but we are looking at timing to get work scheduling on the calendar with the least disturbance to residents. If approved today, we could possibly start the project during spring break.

Commissioner Armon stated we needed to reopen FY18 budget, and Ms. Garcia proposed that the commissioners make an amendment for a specific dollar amount and specific purpose. Our reserve is currently 4.7 million dollars.

Motion: Chair Marcheso made a motion to amend the FY18 budget and allocate \$268,000+ for lock replacement for the Residence Hall. Vice-Chair Armon seconded the motion; motion carried.

Tab 2: FY18 Year-to-Date Financial Status

Mr. McGroarty stated there had been a revision on the documents e-mailed to commissioners last week to account for the spring 2018 enrollment, as those numbers came in lower than forecasted. The revised documents are now what the Commissioners have before them.

Our building revenues are about \$40,000 down. Dining Services are impacted by consumer behavior, with a decrease in beverage sales—students are drinking less soda, so it is incumbent upon us is to find healthy choices. The Residence Hall has buoyed operations; we had full occupancy in the fall, and spring occupancy is 188 beds out of 190. Our forecast includes an additional \$20,000 and on lock repair and we want to eliminate \$18,000 of that.

Commissioner Armon asked if the \$200,000 loss includes lock repairs? Mr. McGroarty confirmed this. Commissioner Armon asked about the revenue loss; Mr. McGroarty replied that campus enrollment is a big driver. Our spring numbers are at 5,672 now; almost 8% down. As a result, our Student Rec Center PE fees are decreased, as well as a direct impact to our Student Services Fee Fund revenue, which has decreased by \$85,500. Ms. Garcia added that another shift is that as the college's dual credit high school students increase, there is a negative impact on fees; dual enrolled students do not pay these student fees. Commissioner Armon inquired as to our enrollment percentage of full-time to part-time; Mr. McGroarty replied that our part-time students (taking less than 12 credits) account for 70%. Mr. McGroarty concluded his presentation that we would develop a more aggressive strategy, and the forecast will be updated in April.

Ms. Garcia stated that we had budgeted some of the fund balance, so we anticipate \$132,000 to meet the debt service requirement. The good news is that overall we are operating at least at break even, if not a small profit, despite the enrollment decline and impact on student fees.

There was no motion made on the year-to-date financial status discussion at this time.

The Commissioners discussed their availability for the annual meeting, and it was determined that all commissioners could be available between April 15 and April 30.

Adjourn:

Chair Marcheso made a motion to adjourn the meeting. Vice Chair Armon seconded the motion and the meeting was adjourned at 12:53 pm.

Tab 1, FY19 Annual Budget Proposal Dormitory Housing Commission Operations

FY 2019 Preliminary Budget Summary (Workbook Summary)

Auxiliary Enterprises, Student Wellness & Recreation Center, Student Services Fee Fund

Presented is the Fiscal Year 2019 Preliminary Operating Budget for the following Funds / Operations:

TOTAL CONTRACTOR OF STREET	day Operating Dudg	Ct for the lo	HOWING I UNUS / OPC	ations.	
Cardinal Bookstore	Go To Page →	BK			
Dining Services	Go To Page →	DS			
Residence Hall	Go To Pages →	RH	RH BE	RH Pricing	RH Occ
Student Union Operations	Go To Page →	SU			
Financial Services	Go To Page →	FS			
Student Wellness & Recreation Center	Go To Pages →	SR	SR Mbr Pricing	SR Rntl Rates]
Student Services Fee Fund	Go To Page →	SS			_
Combined	Go To Pages →	Coverage	19 - 18 Variance	18 - 18 Variance	Margin

Fiscal Year 2019 Major Impact Areas as follows:

Enrollment

- ♦ FY 2019 Enrollment Projection
 - 3.00% FTE Enrollment Decline
 - 5.00% Student Fee Decline (Student Wellness & Recreation Center) = (\$24,673)
 - 5.00% Student Fee Decline (Student Union Fee) = (\$26,374)

Increase in Personnel Expenses (Wages & Medical Insurance)

- ◆ 3.00% Salary / Wage Increase for Full-Time Staff ≈ \$17,368
- ◆ 2.00% Increase to Medical Insurance ≈ \$1,815

Dormitory Housing Commission Debt-Service Obligation

- ♦ FY 2018 Forecast: Debt-Service Coverage = 1.25 (minimum) with \$224,000 Fund Balance support
- ♦ FY 2019 Budget: Debt-Service Coverage = 1.25 (minimum) with \$266,000 Fund Balance support
- ◆ Series 2012 (Residence Hall) 2nd Year of Bond Acceleration (matures FY 2022)
 - * Fifty-percent assignment to Residence Hall and Student Services Fund internal Operating Statements
- ◆ Series 2016 (Student Wellness & Recreation Center) Bond Interest Only (FY 2017 FY 2022)

Personnel Changes

◆ Zero New Positions Requested

Additional Comments

♦ Cardinal Bookstore

• Follett Contract - \$250,000 Guaranteed Annual Income Ends (Contract clause 10.1)

♦ Dining Services

- 3.00% Market Food Price Increase
- 2.50% Catering and Summer Camp Catering Price Increase
- RFP for Contracted Services in Progress (Target: August 01, 2018)

♦ Residence Hall

- No change to Total Rate (adjustment within categories):
 - * Single with \$2,200 Meal Plan = \$9,000 Annual
 - * Double with \$2,200 Meal Plan = \$6,700 Annual
- Occupancy Forecast = 95.20% (Three-Year Average = 94.28%)

♦ Student Union Operations

• Funding Source = Student Services Fee Fund

♦ Financial Services

· Salary & Medical Insurance change only

♦ Student Wellness & Recreation Center

- · Development of additional Revenue Streams
 - * Facility Rentals / Programming Fees
- · Modified Hours-of-Operation

♦ Student Services Fee Fund

• Student Union Common Area Furniture: \$40,000 to complete 3-Year Replacement Plan = \$100,000 Total

FY 2019 Preliminary Budget Summary Auxiliary Enterprise, Student Services Fee Fund, Student Wellness & Recreation Center FY 2018 FY 2018 FY 2019 FY 2018 FY 2017 Budget Budget Budget Actual **Forecast** Revised Original **Building Revenues** \$ 2,198,920 \$ 2,214,844 \$ 2,214,844 \$ 2,958,820 Revenue from Sales and Rentals (Auxiliary Enterprise & SWRC) \$ 2,136,428 1,200 1,418 2,100 2,220 1,200 Interest Income (Auxiliary Enterprise) \$ 2,138,528 \$ 2,201,139 \$ 2,216,044 \$ 2,216,044 \$ 2,960,238 **Total Building Revenues Operations and Maintenance Expense** Cost of Merchandise Sold \$ 457,072 484,383 \$ 418,319 \$ 418,319 \$ 1,318,971 1,187,747 1,187,747 977,072 Salaries and Benefits 1,159,981 1,121,980 Repairs, Maintenance and Supplies 103,081 156,668 44,500 44,500 78,532 Utilities and Garbage 97,803 113,156 118,254 118,254 123,736 152,766 Other Operating Expenses 184,996 201,109 172,582 172,582 **Total Building Expenses** \$ 2,002,932 \$ 2,077,295 \$ 1,941,402 \$ 1,941,402 \$ 2,651,076 Net Revenues of Buildings \$ 135,596 \$ 123,844 \$ 274,643 \$ 274,643 \$ 309,162 Student Union Fee 501,114 527,488 \$ 571,671 571,671 580,305 534,789 534,789 542,866 Student Wellness & Recreation Center Fee 468,791 493,464 Student Services Fee Fund Revenue 969,905 \$ 1,020,952 \$ 1,106,460 \$ 1,106,460 \$ 1,123,170 **Total Pledged Revenues** \$ 1,381,103 \$ 1,381,103 \$ 1,432,332 \$ 1,105,500 \$ 1,144,796 **Debt-Service on Parity Obligations** Series 2012 Bonds (Residence Hall) \$ 818,400 \$ 818,400 \$ 765,488 821,650 \$ 819,161 Series 2016 Bonds (Student Wellness & Recreation Center) 279,856 279,856 303,651 279,856 279,856 \$ 1,098,256 \$ 1,101,506 \$ 1,099,017 \$ 1,098,256 \$ 1,069,139 Total Debt-Service 3,994 282,846 45,779 282,846 \$ \$ 363,193 Available for Capital Expenditures or Increase in Fund Balance Fund Balance Support 266,000 Operations (Auxiliary Enterprise & SWRC) 224,000 \$ \$ **Debt-Service Coverage** 1.25 1.25 1.26 1.26 1.34 Capital Outlay \$ 309,873 49,500 1,773 Equipment and Improvement (Auxiliary Enterprise) 260,373 \$ Equipment and Improvement (Student Services Fee Fund) 60,000 60,000 9,048 Equipment and Improvement (Student Wellness & Recreation Center) 1,500 1,500 9,170 371,373 111,000 19,990 **Total Capital Outlay** 260,373 3,994 (88,527)171,846 343,202 Net Change in Fund(s) Balance \$ (214,594) \$ Auxiliary Fund Net Income 182,383 234,087 (14,798) \$ 11,985 \$ 272,358 Student Services Fee Fund Net Income (230.465)(204,678)(159,744)(159,744)(13.680)59,233 59,233 174,499 Student Recreation Center Fund Net Income 372 4,882 **Total Fund Net Income** \$ 3,994 (214,594)(88,527)\$ 171,846 343,202 \$ 4,734,784 **Combined Fund Balance** \$ 4,524,184 \$ 4,520,190 \$ 4,646,258 \$ 4,906,631 Auxiliary Enterprise Fund - Operating Unit Summary Bookstore 198,688 253,619 287.513 287,513 123,867 Dining Services 12,572 234 28,595 28,595 29,935 Residence Life 114,187 (178,883)(220,517)39,856 108,906 Student Union Operations (83,606)(80,324)Financial Services (91,360)(89,768)(83,606)182,383 Auxiliary Enterprise Fund - Net Income Total 234,087 (14,798) \$ 11,985 272,358

Dormitory Housing Commission of North Idaho College

FY 2019 Preliminary Budget Variance to FY 2018 Forecast

Auxiliary Enterprise, Student Services Fee Fund, Student Wellness & Recreation Center

		FY 2019 Budget		FY 2018 Forecast		Variance
Building Revenues Payanya from Salac and Pontale (Applicate Enterprise & SWPC)	\$	2 126 420	¢	2 100 020	•	(62,492)
Revenue from Sales and Rentals (Auxiliary Enterprise & SWRC) Interest Income (Auxiliary Enterprise)	3	2,136,428 2,100	\$	2,198,920 2,220	\$	(120)
Total Building Revenues	\$	2,138,528	\$	2,201,139	\$	(62,611)
Operations and Maintenance Expense		2,120,020				(02,011)
Cost of Merchandise Sold	\$	457,072	\$	484,383	\$	(27,312)
Salaries and Benefits	Ψ	1,159,981	Ψ	1,121,980	CD.	38,001
Repairs, Maintenance and Supplies		103,081		156,668		(53,587)
Utilities and Garbage		97,803		113,156		(15,353)
Operating Expenses		184,996		201,109		(16,113)
Total Building Expenses	_\$_	2,002,932	\$	2,077,295	\$	(74,363)
Net Revenues of Buildings	\$	135,596	\$	123,844	\$	11,752
Student Union Fee	\$	501,114	\$	527,488	\$	(26,374)
Student Wellness & Recreation Center Fee	-	468,791		493,464		(24,673)
Student Services Fee Fund Revenue	\$	969,905	\$	1,020,952	\$	(51,048)
Total Pledged Revenues	\$	1,105,500	\$	1,144,796	\$	2,704
Debt-Service on Parity Obligations						
Series 2008 / 2012 Bonds (Student Union / Residence Hall)	\$	821,650	\$	819,161	\$	2,489
Series 2016 Bonds (Student Wellness & Recreation Center)		279,856		279,856		
Total Debt-Service	\$	1,101,506	\$	1,099,017	\$	2,489
Available for Capital Expenditures or Increase in Fund Balance	\$	3,994	\$	45,779	\$	215
Fund Balance Support						
Operations (Auxiliary Enterprise & SWRC)	\$	266,000	\$	224,000	\$	42,000
Debt-Service Coverage		1.25		1.25		
Capital Outlay						
Equipment and Improvement (Auxiliary Enterprise)	\$	-	\$	260,373	\$	(260,373)
Equipment and Improvement (Student Services Fee Fund)		-		-		-
Equipment and Improvement (Student Wellness & Recreation Center)		_		260 272		(260,373)
Total Capital Outlay	_		-	260,373		
Net Change in Fund(s) Balance	\$	3,994	\$	(214,594)		218,588
Auxiliary Fund Net Income	\$	234,087	\$	(14,798)	\$	248,886
Student Services Fee Fund Net Income		(230,465)		(204,678)		(25,788)
Student Recreation Center Fund Net Income Total Fund Net Income	•	372 3,994	\$	4,882 (214,594)	•	(4,510) 218,588
	\$ \$		\$		_	
Combined Fund Balance	<u> </u>	4,524,184	D	4,520,190	\$	3,994
Auxiliary Enterprise Fund - Operating Unit Summary	¢	100 600	¢.	252 (10	0	(54.021)
Bookstore Dining Services	\$	198,688 12,572	\$	253,619 234	\$	(54,931) 12,338
Residence Life		114,187		(178,883)		293,070
Student Union Operations				-		
Financial Services		(91,360)		(89,768)		(1,592)
Auxiliary Enterprise Fund - Net Income Total	\$	234,087	\$	(14,798)	\$	248,886

FY 2018 Forecast Variance to FY 2018 Budget

Auxiliary Enterprise, Student Services Fee Fund, Student Wellness & Recreation Center

		FY 2018 Forecast		FY 2018 Budget		Variance
Building Revenues						
Revenue from Sales and Rentals (Auxiliary Enterprise & SWRC)	\$	2,198,920	\$	2,214,844	\$	(15,925)
Interest Income (Auxiliary Enterprise)	-	2,220	500	1,200		1,020
Total Building Revenues	_\$	2,201,139	\$	2,216,044	\$	(14,905)
Operations and Maintenance Expense						
Cost of Merchandise Sold	\$	484,383	\$	418,319	\$	66,065
Salaries and Benefits		1,121,980		1,187,747		(65,768)
Repairs, Maintenance and Supplies		156,668		44,500		112,168
Utilities and Garbage		113,156		118,254		(5,098)
Operating Expenses		201,109		172,582	-	28,527
Total Building Expenses	\$	2,077,295	\$	1,941,402	\$	135,894
Net Revenues of Buildings	\$	123,844	\$	274,643	\$	(150,799)
Student Union Fee	\$	527,488	\$	571,671	\$	(44,183)
Student Wellness & Recreation Center Fee		493,464		534,789		(41,325)
Student Services Fee Fund Revenue	\$	1,020,952	\$	1,106,460	\$	(85,508)
Total Pledged Revenues	\$	1,144,796	\$	1,381,103	\$	(12,307)
Debt-Service on Parity Obligations	8 -2 (8					
Series 2008 / 2012 Bonds (Student Union / Residence Hall)	\$	819,161	\$	818,400	\$	761
Series 2016 Bonds (Student Wellness & Recreation Center)		279,856		279,856		-
Total Debt-Service	\$	1,099,017	\$	1,098,256	\$	761
Available for Capital Expenditures or Increase in Fund Balance	\$	45,779	\$	282,846	\$	(13,067)
Fund Balance Support						
Operations (Auxiliary Enterprise & SWRC)	\$	224,000	\$	_	\$	224,000
Debt-Service Coverage		1.25		1.26		
Capital Outlay						
Equipment and Improvement (Auxiliary Enterprise)	\$	260,373	\$	309,873	\$	(49,500)
Equipment and Improvement (Student Services Fee Fund)		-		60,000		(60,000)
Equipment and Improvement (Student Wellness & Recreation Center)				1,500		(1,500)
Total Capital Outlay		260,373		371,373		(111,000)
Net Change in Fund(s) Balance	\$	(214,594)	\$	(88,527)	\$	(126,067)
Auxiliary Fund Net Income	\$	(14,798)	\$	11,985	\$	(26,783)
Student Services Fee Fund Net Income		(204,678)		(159,744)		(44,933)
Student Recreation Center Fund Net Income		4,882		59,233		(54,351)
Total Fund Net Income	\$	(214,594)	\$	(88,527)	\$	(126,067)
Combined Fund Balance	\$	4,305,596	\$	4,520,190	\$	(214,594)
Auxiliary Enterprise Fund - Operating Unit Summary						
Bookstore	\$	253,619	\$		\$	(33,894)
Dining Services		234		28,595		(28,361)
Residence Life		(178,883)		(220,517)		41,635
Student Union Operations		(00 = (0)		/02 :0::		-
				10761161		(6,163)
Financial Services Auxiliary Enterprise Fund - Net Income Total	-\$	(89,768) (14,798)	-	(83,606) 11,985	\$	(26,783)

Dormitory Housing Commission of North Idaho College FY 2019 Bookstore Preliminary Budget Worksheet FY 2019 FY 2018 FY 2012 FY 2018 FY 2017 FV 2016 FV 2015 FY 2014 FY 2013 Item Description SALES New Books New Books - Rentals Used Books Used Books Sundries Computers Software School / Office Supplies Gifts Electronics Clothing Other Sales Commission (Follett) Other (Follett) Miscellaneous Income Sales Discounts TOTAL SALES SALES RETURN New Books New Boo Budget Forecast Budget Actual Actual Actual Actual Actual Actual \$ 2.041.583 39.087 1.072.721 28 6.085 26.379 184.798 113.146 96.653 16.353 35.721 113.259 743 \$ 1.557.090 25 338.790 \$ 1.619.555 923 561.610 \$ 1.832.294 53.082 722.535 \$ 2.438.177 \$ 740,083 16.608 946.564 131.747 946.564 134 11.594 33.310 135.031 104.875 116.617 20.095 32.473 111.188 4.291 18 4,806 19,917 145,438 22,669 84,635 12,658 39,696 87,879 4,379 3.837 14.271 92.874 4.950 74.637 18.578 50.227 66.702 3.569 1.963 4.053 31.019 4.855 4,855 15,146 102,414 12,159 83,603 12,122 31,849 77,594 4,261 34.671 8.390 19.883 42.794 2.461 95.409 51.120 1.001 250.000 5.084 125 291.750 200,000 16.283 22,482 24,380 13,454 892 769,930 993,634 291,750 SALES RETURN New Books New Books - Rentals Used Books Used Books Used Books - Rentals General Books Sundries Computers Software School / Office Supplies Gifts Electronics Clothing TOTAL SALES RETURNS NET SALES 150.388 2.263 66.624 56.455 142,465 113 068 167,180 220,486 5 228 34.704 220 138 106 1.368 586 953 163 2.988 2.834 186,754 164 46.952 3.651 102,500 1.857 96,223 12,712 102 33 2.345 562 1.199 145 1.928 2.833 57 20 647 137 303 50 3.890 1.241 280 31 1.228 1.200 1.103 379 1.663 2.496 972 1.021 108 2.450 488 100 169,331 \$ 200,000 NET SALES \$ 255,209 \$ 1,088,002 ,055,295 371,203 ,820,013 3,482,859 3,664,258 COST OF SALES OST OF SALES New Books Used Books General Books Sundries Computers Software School / Office Supplies Gifts Electronics Clothing 1.421.930 617.220 3.571 15.437 162.637 96.529 48.281 13.424 22.621 71.421 1,675,433 533,939 7,310 21,384 119,634 90,785 55,002 20,959 22,235 68,036 \$ 1.171.878 221.061 1.332 10.756 88.027 4.640 43.808 13.915 34.054 45.391 \$ 1.171.288 354.542 3.986 11.198 88.565 9.325 41.135 9.719 20.248 52.690 1.339.964 442.843 3.365 13.564 124.236 17.904 45.649 10.345 27.994 58.035 (1.350 588.032 105.561 2.673 31.727 1.350 29.555 23.213 13.244 60.168 1.566 Clothing Purchase Discounts TOTAL COST OF SALES 846,193 GROSS PROFIT PAYROLL EXPENSES 241,808 427,962 614,716 743,859 \$ 200,000 254,993 PAYROLL EXPENSES Salaries Part-Time Wages Overtime Temporary Student Wages Employee Benefits - Miscellaneous Social Security and Medicare Workman's Compensation Unemployment Medical Insurance Retirement Contribution TOTAL PAYROLL EXPENSES ADMINISTRATIVE EXPENSES 25.553 16.541 90 13.360 6.940 200.451 9.863 228,027 11,120 235.019 9.766 183.694 17.687 202.450 \$ 17.687 10 1.068 26.899 676 14.642 953 279 29.673 21.988 297,568 839 35,787 232 17,744 1,506 857 35,382 25,946 363,079 137 3.369 48.102 23.884 745 15.944 767 142 31.349 24.233 683 15.154 926 508 28.953 23.994 1.003 17.539 397 845 34.038 25.174 161 4.007 279 104 9.371 22,790 ADMINISTRATIVE EXPENSES 1.637 107 1.492 12.054 288 8 333 123 874 8 1.793 261 329 Bad Debt Bank and Credit Card Fees Cash (Over) / Short College Car Commission (Cardinal Card) Copier Expense Copier Supplies Copier Rent Equipment - Purchased Maintenance Contract Memberships Miscellaneous Office Supplies Postage 439 19.276 1.069 22,807 26.257 19,388 20,616 108 42 20 161 268 493 429 514 217 (976 2.285 2.481 22.939 2.275 438 2.076 2.370 27.695 2.475 913 559 1.200 2.235 900 30,085 2,475 951 2,017 9,606 165 18.600 2.550 1.120 1.554 9.969 8.944 1.435 160 22.346 2.475 857 568 36 8.104 Office Supplies Postage Repair Expense Services (Contract Labor) Software Staff Development 5.228 90 5.174 500 7.287 4.237 1.312 1.274 6.791 3.177 Staff Develop Supplies Travel Utilities: Electricity Garbage Natural Gas 11.333 6.010 429 10.689 8.276 5.531 11.082 2.182 3.630 19.157 6.207 5.463 18.955 5.459 4.888 Water TOTAL ADMINISTRATIVE EXPENSES 162 114,811 \$ 182 111,685 98.090 1,374 76.482 | 5 75.346 5 1,374 53,619 474.764 TOTAL EXPENSES 117,942 374,050 420.880

287,513 S

53,912 \$

222,340 5

322,979

NET INCOME (L

Dormitory Housing Commission of North Idaho College FY 2019 Dining Services Preliminary Budget Worksheet

Description SALES Market - Food Market - Beverage Educated Cup - Food Educated Cup - Beverage Convenience Store (Residence Hall) Catering Summer Camp Catering Mobile Operations - Food Mobile Operations - Beverage Miscellaneous Income Sales Discounts TOTAL SALES COST OF SALES Food	S	366,629 97,330 24,505 108,000 75,000 135,896 77,057 3,000		355,951 100,340 23,792 106,553 75,762	S	343,000 102,750 25,000	5	Actual \$ 354,653	5	Actual 342,372	-	Actual 399,610	S	Actual 413,059	4	Actual	1	Actual
Market - Food Market - Beverage Educated Cup - Food Educated Cup - Beverage Convenience Store (Residence Hall) Catering Summer Camp Catering Mobile Operations - Food Mobile Operations - Beverage Miscellaneous Income Sales Discounts TOTAL SALES COST OF SALES Food	S	97,330 24,505 108,000 75,000 135,896 77,057	\$	100,340 23,792 106,553	\$	102,750	5		5	342 372		300 610	S	412.050	1		1.	
Market - Beverage Educated Cup - Food Educated Cup - Beverage Convenience Store (Residence Hall) Catering Summer Camp Catering Mobile Operations - Food Mobile Operations - Beverage Miscellaneous Income Sales Discounts TOTAL SALES COST OF SALES Food	5	97,330 24,505 108,000 75,000 135,896 77,057	3	100,340 23,792 106,553	3	102,750	3		3		1 3		1 8		1 8			
Educated Cup - Food Educated Cup - Beverage Convenience Store (Residence Hall) Catering Summer Camp Catering Mobile Operations - Food Mobile Operations - Beverage Miscellaneous Income Sales Discounts TOTAL SALES		24,505 108,000 75,000 135,896 77,057		23,792 106,553				107 415			10		1		1 "	455,380		401,09
Educated Cup - Beverage Convenience Store (Residence Hall) Catering Summer Camp Catering Mobile Operations - Food Mobile Operations - Beverage Miscellaneous Income Sales Discounts TOTAL SALES COST OF SALES Food		108,000 75,000 135,896 77,057		106,553	1			107,415 25,297		106,243 23,175		136,296 27,921		140,132 29,344		161,273 7,160		130,16 5,20
Convenience Store (Residence Hall) Catering Summer Camp Catering Mobile Operations - Food Mobile Operations - Beverage Miscellaneous Income Sales Discounts TOTAL SALES COST OF SALES Food		75,000 135,896 77,057			1	119,000		115,632		119,054		69,212		50,839		49,180		46,77
Catering Summer Camp Catering Mobile Operations - Food Mobile Operations - Beverage Miscellaneous Income Sales Discounts TOTAL SALES COST OF SALES Food		135,896 77,057				87,500		85,462		87,412		72,180		69,248		58,409		69,33
Summer Camp Catering Mobile Operations - Food Mobile Operations - Beverage Miscellaneous Income Sales Discounts TOTAL SALES COST OF SALES Food		77,057		132,581		125,000		119,752		124,711		121,975		126,864		112,599		143,18
Mobile Operations - Food Mobile Operations - Beverage Miscellaneous Income Sales Discounts TOTAL SALES COST OF SALES Food			1	75,178		80,000		68,143		51,569		52,407		57,217		54,071		54,66
Miscellaneous Income Sales Discounts TOTAL SALES COST OF SALES Food				3,213		2,500		1,919		6,269		4,984		-		-		-
Sales Discounts TOTAL SALES COST OF SALES Food		100	1	119		225		143		978		472				-		-
TOTAL SALES COST OF SALES Food		15,000		14,983	1	10,000		14,370		18,301		13,375		13,721		12,241		19,07
COST OF SALES Food	+	(1,500)		(1,424)	-	(1,200)	-	(1,280)	1	(1,536)		-	_	-	_	-	1	(8,89
Food	\$	901,018	\$	887,047	\$	893,775	\$	891,505	\$	878,548	\$	898,431	\$	900,425	\$	910,312	\$	860,60
		no en propero i			1 .				1.	a agreen and a second							100	
0 11	\$	284,006	\$	305,550	\$	247,457	\$	293,722	1 8	280,793	1 5	274,466	\$	265,890	\$	262,069	\$	240,23
Supplies		44,376	1	47,705		44,189		48,230		42,043		38,720		40,203	1	36,609		34,01
Beverage		128,690		130,990		123,729		126,248		127,633		126,933		123,840		121,819		118,04
Purchase Discount or Rebate TOTAL COST OF SALES	\$		\$	483,227	\$	(1,250)	\$	(1,215)		(1,584)		438,026	6	(3,551) 426,381	0	417,794	6	388,51
TOTAL COST OF SALES	2	430,072	D	403,227	D	414,124	3	400,984	2	440,000	3	438,020	1	420,361	3	417,794	2	300,31
GROSS PROFIT	\$	444,946	\$	403,820	\$	479,651	\$	424,520	S	429,663	S	460,405	\$	474,044	\$	492,518	\$	472,09
PAYROLL EXPENSES		222 246	_	100 ===	-	210.201	-	162 12		1// ***	1.	104.00	_	220		205 15	1.	21.0
Salaries	1 \$	223,240	15	180,752	\$	218,201	5	163,421	15	166,037	1 \$	186,856	5	220,518	\$	227,684	15	214,91
Part-Time Wages	1	47,620		63,091	1	38,357		56,165	1	46,391		66,602		47,630		73,570	1	77,18
Overtime Temporary		1,500		3,685		4,000		8,273		8,762		8,244 8,589		5,982		- 1		83
Student Wages		50,065		59,359		65,000		74,733		65,849	1	51,761		40,072	1	29,918		43,033
Employee Benefits - Miscellaneous		1,200		1,246		1,040		851		890		2,162		1,052		1,304		25
Social Security and Medicare		20,836		17,678		24,905		16,479		16,169	1	19,911		19,941		22,023		21,36
Workman's Compensation		10,894		12,371		13,022		10,608	1	9,965		9,315		10,562	ĺ	2,649		14,61
Unemployment		545		501		521		449		312		159		665	1	1,051		1,023
Medical Insurance		26,708		26,184		48,004		29,094		22,177		24,504		34,687		36,689	1	36,551
Retirement Contribution	1	26,722		22,089		26,664		20,435		20,892	_	24,328		27,063		25,208		23,838
TOTAL PAYROLL EXPENSES	\$	409,329	\$	386,956	\$	439,715	\$	380,509	\$	357,444	\$	402,429	\$	408,171	\$	420,095	\$	432,855
ADMINISTRATIVE EXPENSES																		
Advertising	\$	500	\$	-	\$	500	\$	475	\$	-	\$	1,326	\$	635	\$	1,159	\$	106
Bad Debt Bank and Credit Card Fees		12,019		11,807		11,553		12,862		11,662		11,823		48 11,827		10,520		138 301
Cash (Over) / Short		12,019		27		150		146		102		165		76		10,320		85
College Car		39		187		500		165		85		116		69		116		163
Commission (Cardinal Card)		537		540		425		484		459		501		1,399		110		2,979
Copier Expense		1,000		640		1,500		1,214		1,576		1,690		1,331		1,182		1,484
Copier Rent		213		213		213		213		218		213		400		540		720
Dish and Utensil Replacement		1,500		1,416		1,900		1,979		1,941		10,093		2,089		4,144		2,760
Equipment - Purchased	1	5,000		-		-		-		11,857		16,781		7,381		17,264		
Janitorial Supplies	1	600		385		1,000		996		1,289		1,014		1,364		1,044		1,229
Maintenance Contract	1	1,500		1,420				1,883		4,967	ŀ	5,823		6,258		5,582		5,797
Memberships	1	600		590		600		565		580		560		560		580		560
Miscellaneous		700		796		900		489		905		20		2,024		30		228
Office Supplies Postage	1	200		207		250		216		903		1,871		2,024		2,434		3,471 129
Reception	1	200				250		210		339		91		217		576		1,886
Repair Expense	1	4,500		6,388		4,000		4,448		4,616		4,095		8,627		5,674		3,319
Services		11,040		10,723		10,000		10,012		6,381		.,		-,		-,		-,
Software		1,997		1,939		2,000						-				-		
Staff Development		-		-		-				15		50		150		982		449
Supplies		3,000		2,078		600		688		2,754		8,836		5,591		8,686		4,705
Travel		- 1		~		*		-		4		20		-		1,634		251
Utilities:		- 1												10.470		11.202		11.404
Electricity		-		5		- 1		-		-				18,470		11,373		11,494
Garbage Natural Gas		-				-		-		-		-		4,365 6,049		6,369		7,245 6,555
Sewer and Street Lights		-		5				-		-				1,137		5,865 1,188		1,349
Telephone		-		2		-		- [208		202		160		213
Water		-		-		-		-		-				215		809		908
TOTAL ADMINISTRATIVE EXPENSES	\$	45,045	\$	39,357	\$	36,341	\$	36,836	\$	49,750	\$	65,296	\$	80,527	\$	88,108	\$	58,522
TOTAL EXPENSES	\$	454,374	\$	426,313	\$	476,056	\$	417,345	\$	407,194	\$	467,725	\$	488,697	\$	508,202	\$	491,378
NET INCOME FROM OPERATIONS	S	(9,428)	\$	(22,493)	\$	3,595	\$	7,176	\$	22,469	S	(7,320)	\$	(14,654)	8	(15,685)	\$	(19,287
OTHER INCOME - Vending	\$	22,000	\$	22,727	\$	25,000	\$	22,759	\$	25,850	\$	25,557	\$	21,170	\$	21,584	\$	24,643
NET INCOME (LOSS)	\$	12,572	S	234	\$	28,595	S	29,935	\$	48,319	\$	18,238	S	6,516	S	5,899	5	5,355
	-	,-,-	-	301	-	,	_	,,,,,,,	200		-	,	-		_			

Dormitory Housing Commission of North Idaho College FY 2019 Residence Hall Preliminary Budget Worksheet FY 2019 FY 2018 FY 2018 FY 2017 Item FY 2016 FY 2015 FY 2014 FY 2013 FY 2012 Description Budget Forecast Budget Actual Actual Actual Actual Actual Actual Income \$ 772,750 \$ 779,314 \$ 720,187 \$ 747,160 \$ 808,180 \$ 832,706 \$ 791,667 \$ 784,643 Rental Income \$ 740,446 Technology Fee 49.010 61,612 58.400 58,391 50.890 50,820 39,525 40,260 40.260 Activity Fee 15,080 15,440 14,600 14.637 14,580 14,520 12,005 10.980 10 980 Cancellation Fee 25,000 21,820 28,000 33,580 27,505 41,000 52,745 17,660 18,800 1,500 1.700 Bookkeeping Fee 350 225 350 275 450 1.175 1 800 Damage / Cleaning / Key Replace 6,797 6.964 6,000 4,189 6,000 5,888 7,462 4.945 5.846 Alcohol Fine 1.270 900 1.400 1.200 7,540 7,300 7,277 7,740 7.250 5.554 3.614 3.784 3.749 Laundry Commission 35,558 32,969 35,472 38,402 32,219 Summer Rental 35,000 36.466 27.000 35.655 1,500 1,240 2,748 501 407 Miscellaneous Income 750 728 95 TOTAL INCOME \$ 946,910 980,769 915,900 \$ 948,511 \$ 928,498 \$ 936,748 \$ 853,597 \$ 865,545 \$ 876,449 PAYROLL EXPENSES \$ 84,776 \$ 82,307 93,252 Salaries \$ 82,302 \$ 78,423 74.131 \$ 88,460 \$123,041 \$111,769 Part-Time Wages 11,055 13,984 20,000 18,968 18,631 17,893 24,533 16,939 17,667 Temporary 3,521 Student Wages 1,836 1,649 2.215 304 82,583 Manager and R/A Room & Board 82,906 82,583 82,583 81,983 80,980 80,500 82,220 74,720 Employee Benefits - Miscellaneous 480 428 390 319 364 316 351 575 142 Social Security and Medicare 7,331 7,264 7,826 7,321 6,975 8,202 8,769 10,398 9,477 Workman's Compensation 1,953 1,966 3,698 1,815 1,620 1,360 2,025 716 2,536 Unemployment 192 193 370 190 128 259 489 451 Medical Insurance 6,489 6,362 7,407 5,910 5,114 6,457 6,967 11,969 12,399 Retirement Contribution 10,148 9,852 9.876 9,387 8,874 10,589 11,542 14,211 12,977 TOTAL PAYROLL EXPENSES \$ 207,167 06.588 14,452 07,132 \$ 197,771 \$ 217,889 \$ 228,212 \$ 261,286 \$ 241,714 ADMINISTRATIVE EXPENSES 2,663 6,239 750 8 \$ 1,100 \$ 1,234 \$ 2,541 \$ 3,177 \$ 1,944 \$ 3,545 \$ Advertising Air Fare 800 269 750 330 1,528 (7,865 Bad Debt (691 5,000 2.731 104 Bank and Credit Card Fees 18 18 36 18 10 64 16 729 1.250 818 1.245 854 College Car 800 963 1,537 987 Commission (Summer Rental) 3,829 11.085 2,493 1,250 1,750 1,850 1,118 2,185 1,797 1,732 2,238 Copier Expense 838 Copier Rent 745 745 745 745 771 851 798 360 480 Equipment - Purchased 581 1,625 4,695 4,921 Janitorial Supplies 4,500 4,500 6.081 4,071 3,254 4,127 4,746 3,244 7,625 7,759 Maintenance Contract 7,250 7,094 6,960 6,483 9,562 11,948 10,882 Memberships 350 411 500 328 387 328 422 298 303 3,533 100 Miscellaneous Expense 42 100 Office Supplies 1,500 1,691 2,500 3,272 2,738 4,066 2,804 2,908 2,569 Postage 300 284 400 401 382 440 246 256 529 Receptions (Activities) 15,080 17,789 14,400 16,180 12,587 11,367 10,861 15,167 13,138 Renovation and Remodel 260,373 260,373 Repair Expense 41,710 91,538 25,000 48,691 27,512 39.280 39,875 23,604 24,226 Services 11,100 7,575 46,500 2,450 Software 10.250 10.079 9 000 6,937 7 777 9,359 7,578 Staff Development 7,000 7,606 7,268 7,384 1.125 1.225 Subscriptions 250 250 149 70 70 7.092 14,000 12.593 6,323 21.427 11 181 6 525 11.000 11 940 Supplies 1,273 1,685 1,428 1,250 2,079 Travel 450 1,623 1,391 1,471 Utilities: Cable Television 10,080 20,860 19,900 19,283 18,905 18,295 20,640 16.806 16,017 34,700 33,689 32,500 32,287 30,758 30,897 30,909 30,584 28,366 Electricity Garbage 8,329 8,086 8,620 7,449 9,395 6,313 5,959 3,996 4,792 Internet Service 19,200 25,886 33,000 32,987 31,007 26,999 27,111 22,200 22,200 10,935 9,993 11,539 Natural Gas 10,219 10,500 10,155 12,680 10.234 11,032 7,080 Sewer and Street Lights 8,248 8,008 8,000 7,212 6,045 5,051 4,046 4,342 Telephone 1.222 1,403 1,344 1.506 768 773 478 313 651 3,540 3,437 3,650 3,458 3,509 3,383 2,803 Water 1,406 TOTAL ADMINISTRATIVE EXPENSES \$ 214,731 \$ 544,728 512,765 \$ 220,836 \$ 202,448 \$ 208,924 \$ 211,801 \$ 175,462 NET FROM OPERATIONS \$ 525,012 \$ 229,453 \$ 188,683 \$ 520,544 \$ 528,278 \$ 509,935 \$ 436,436 \$ 416,849 \$ 461,609 OTHER (INCOME) EXPENSE \$411,638 \$413,989 \$403,747 Debt Service - Interest / Principal \$410,825 \$ 409,200 TOTAL OTHER (INCOME) EXPENSE \$410,825 \$ 408,336 \$ 409,200 \$411,638 \$413,989 \$403,747 \$407,546 \$412,174 \$408,860

\$114,187 \$ (178,883) \$ (220,517) \$ 108,906 \$ 114,289 \$ 106,188 \$ 28,890 \$ 4,675 \$ 52,749

NET INCOME (LOS

Dormitory Housing Commission of North Idaho College FY 2019 Student Union Preliminary Budget Worksheet													
Item Description	FY 2019 Budget	FY 2018 Forecast	FY 2018 Budget	FY 2017 Actual	FY 2016 Actual	FY 2015 Actual	FY 2014 Actual	FY 2013 Actual	FY 2012 Actual				
SALES		Lases							500 NOON ALON				
College Rental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 143,500	\$ 143,500	\$ 143,500				
Room Rental	-	-	-	-	-	362,951	354,311	285,667	260,045				
Equipment Rentals	-	-	-		-	159,870	181,420	116,230	83,605				
Equipment Repair & Replace	-	-	-	-	-	-	10,000	10,000	10,000				
Other Rentals	-	-	-	-	-	713	829	10,060	2,956				
Interest	-	-	-	-	-	-	718	997	847				
Miscellaneous Income	-	-	-	2,250		-	283	1,705	2,379				
Transfer from Student Services Fund		261,448	262,215	231,035	199,519	55,353		-	1112				
TOTAL SALES	\$ 280,754	\$ 261,448	\$ 262,215	\$ 233,285	\$ 199,519	\$ 578,887	\$ 690,231	\$ 568,159	\$ 503,332				
Less: Waivers				9			4 3000000	E 252532 107					
Room	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 316,986	\$ 337,113	\$ 276,060	\$ 249,364				
Equipment	-	-	-	-	-	158,163	174,452	106,874	78,029				
TOTAL WAIVERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 475,149	\$ 511,564		\$ 327,392				
NET SALES	\$ 280,754	\$ 261,448	\$ 262,215	\$ 233,285	\$ 199,519	\$ 103,738	\$ 178,667	\$ 185,225	\$ 175,939				
PAYROLL EXPENSES					2004 2004 2004								
Salaries	\$ 142,820	\$ 138,758	\$ 129,549	\$ 120,136	\$ 91,034	\$ 89,649	\$ 120,089	\$ 177,758	\$ 183,974				
Part-Time Wages	2,000	1,445	4,080	3,109	13,545	7,092	-	1,652	655				
Overtime	1,000	167	1,000	601	-	906	1,193	-	-				
Temporary		-	-	895	287	2,033	3,987	362	2,097				
Student Wages	23,400	13,743	18,720	18,151	15,770	6,440	22,388	30,159	26,222				
Employee Benefits - Misc.	900	840	780	585	486	472	523	883	221				
Social Security and Medicare	11,155	10,271	10,299	9,059	7,949	7,529	9,195	13,127	13,064				
Workman's Compensation	5,500	4,829	3,834	3,528	2,513	2,793	5,084	1,729	5,625				
Unemployment	292	280	269	245	146	62	300	628	654				
Medical Insurance	25,032	24,541	21,376	19,235	3,300	3,579	14,928	24,012	43,312				
Retirement Contribution	17,096	16,629	15,546	14,452	10,897	11,083	14,518	19,807	20,392				
TOTAL PAYROLL EXPENSES	\$ 229,195	\$ 211,501	\$ 205,452	\$ 189,997	\$ 145,926	\$ 131,637	\$ 192,206	\$ 270,115	\$ 296,217				
ADMINISTRATIVE EXPENSES													
Advertising	\$ -	\$ -	\$ -	\$ -	\$ 97	\$ -	\$ 55	\$ 173	\$ 566				
Air Fare	1,000		1,500	556	976	-	-	-	-				
Artwork	3,500	3,500	3,500	4,116	1,055	1.00	627		-				
Bank and Credit Card Fees	-	170			-		270		100				
Building Improvement	-	-	-	380	-	-	-	21	-				
Bad Debt	-	-	-	-	-	-	- 1	180	-				
College Car	-	-	200	55			-	-	59				
Commission (Conference & Events)		-	-	-	-	23,836		-	-				
Copier Expense	500	612	600	518	395	346	407	320	307				
Copier Rent	213	213	213	213	218	213	560	900	1,200				
Equipment - Purchased	-	3,000	3,000	1,773	5,124	-	8,492	-	2,589				
Janitorial Supplies	16,000	15,822	15,000	14,880	18,694	11,366	13,849	12,808	12,340				
Maintenance Contract	4,500	4,188	4,500	4,225	3,953	4,197	4,039	5,076	5,334				
Memberships	1,500	1,463	1,450	1,410	1,061	1,010	962	1,492	1,588				
Miscellaneous	-	-	-	-	-	-	-	336	124				
Office Supplies	400	280	700	536	903	355	927	2,232	2,056				
Postage	200	120	250	216	557	741	765	794	561				
Programming	-	2,234	2,000	1,474	-	-	-		-				
Receptions	-	-			1,201		2,711	592	592				
Repair Expense	11,846	11,633	12,500	5,917	10,774	8,044	13,913	18,422	22,515				
Services	1,950	1,800	1,650	248	-	-	-	-	-				
Software	200	180	200	180	-	2	-		-				
Staff Development	3,000	573	3,000	1,137	2,188	750	200	445	269				
Subscriptions	-	-					•		1 115				
Supplies	5,000	4,192	4,000	3,882	4,018	2,858	5,587	7,162	6,417				
Travel	1,750	137	2,500	1,572	2,380	1,637	1,175	2,066	3,430				
Utilities:													
Electricity	-	5	-	-	-	-	44,328	45,491	45,977				
Garbage	-	-	-	-	-	-	4,365	2,729	3,041				
Natural Gas	-	-		-		-	14,518	8,798	9,833				
Sewer and Street Lights		-	-	-		-	1,137	1,188	1,349				
Telephone	-	-	v	-		-	819	1,354	1,385				
Water	-	-	-	-	-	-	269	647	726				
TOTAL ADMINISTRATIVE EXPENSES					\$ 53,594	\$ 55,353			\$ 122,259				
TOTAL EXPENSES		\$ 261,448	\$ 262,215	\$ 233,285	\$ 199,519	\$ 186,990			\$ 418,476				
NET INCOME (LOSS)	s -	S -	\$ (0)	5 -	s -	\$ (83,252)	\$ (133,514)	\$ (198,095)	\$ (242,537)				

FY 2019 Financial Services Preliminary Budget Worksheet

Item Description	FY 2019 Budget		FY 2018 Forecast		FY 2018 Budget	FY 2017 Actual		FY 2016 Actual		FY 2015 Actual		FY 2014 Actual		
INCOME														
Interest	\$ 2,100	\$	2,220	\$	1,200	\$ 1,418	\$	871	\$	607	\$	-		
TOTAL INCOME	\$ 2,100	\$	2,220	\$	1,200	\$ 1,418	\$	871	\$	607	\$	-		
PAYROLL EXPENSES										- 1				
Salaries	\$ 63,234	\$	61,392	\$	55,149	\$ 54,088	\$	52,449	\$	50,351	\$	56,501		
Faculty Part-Time	-		-		-	-		250		-				
Employee Benefits - Miscellaneous	240		210		180	160		159		149		293		
Social Security and Medicare	4,837		4,268		4,219	3,733		3,514		3,360		3,795		
Workman's Compensation	348		335		276	221		209		151		201		
Unemployment	126		123		110	106		73		31		142		
Medical Insurance	16,043		15,729		17,096	15,112		13,616		12,759		13,196		
Retirement Contribution	7,569		7,349		6,618	6,474		6,278		6,027		6,723		
TOTAL PAYROLL EXPENSES	\$ 92,397	\$	89,405	\$	83,648	\$ 79,894	\$	76,548	\$	72,829	\$	80,852		
ADMINISTRATIVE EXPENSES														
Copier Rent	\$ 213	\$	213	\$	213	\$ 213	\$	218	\$	213	\$	160		
Memberships	700		695		695	695		1,123		480		480		
Miscellaneous Expense	-		500		-	-		-		-		97		
Office Supplies	150		150		250	190		95		614		629		
Receptions	-		750		-	750		-		-		-		
Staff Development	-		275		_	-		-		1,102		1,350		
Travel	-		-		-	-		-		-		2,468		
TOTAL ADMINISTRATIVE EXPENSES	\$ 1,063	\$	2,583	\$	1,158	\$ 1,848	\$	1,436	\$	2,409	\$	5,184		
TOTAL EXPENSES	\$ 93,460	\$	91,988	\$	84,806	\$ 81,742	\$	77,984	\$	75,238	\$	86,036		
NET INCOME (LOSS)	\$ (91,360)	s	(89,768)	s	(83,606)	\$ (80,324)	s	(77,113)	S	(74,631)	s	(86,036)		

Dormitory Housing Commission of North Idaho College FY 2019 Student Wellness & Recreation Center Preliminary Budget Worksheet FY 2019 FY 2018 FY 2018 FY 2015 FY 2017 Item FY 2016 Budget Forecast Budget Actual Actual Description Actual **SALES & RENTALS** 468,791 534,789 238,243 Student Fees 493,464 542,866 7,500 8,225 12,398 Student Memberships Employee (All) + Spouse Memberships 19,450 17,885 14,150 Employee (Adjunct / PT) Memberships 774 14,150 Retiree Memberships 1,415 Alumni Memberships 255 2,830 Higher-Ed Partner Memberships 1,450 330 2,830 Community Fitness Pass 2,000 236 600 Guest / Day-Use Fees 2,100 2,057 Rock-Climbing Wall Utilization Fees 3,500 2.216 5,000 Fitness Programming Fees (Members) 2,000 1,861 3,750 Room Rental Fees 3,000 4,015 1,000 Camp Fees (External) 7,500 3,618 5,000 Self-Programmed Fees 30 4.000 Class (Physical Education) Fees 9,500 9,249 19,516 Merchandise (Clothing/Sundries/Beverages 2,000 1,153 4,530 60,000 College Payment (Usage Fee) Miscellaneous Income 1,500 1,266 1,000 TOTAL INCOME 535,291 546,632 681,958 542,866 238,243 COST OF SALES Merchandise 1,000 941 2.945 TOTAL COST OF SALES 2,945 1,000 941 **GROSS PROFIT** 534,291 545,691 679,014 542,866 238,243 \$ \$ PERSONNEL EXPENSES Salaries - Professional \$ 82,221 \$ 79,826 81,508 \$ 26,155 \$ \$ Part-Time Wages 38,784 29,756 24,690 Student Wages 59,328 74,300 87,341 73 Employee Benefits - Miscellaneous 300 297 100 Social Security and Medicare 9,257 12,315 14,806 1,731 Workman's Compensation 3,607 3,191 774 107 Unemployment 242 335 212 52 6,870 Medical Insurance 17,954 25.268 18,313 Retirement Contribution 9,842 9,555 9,781 3,131 TOTAL PERSONNEL EXPENSES 221,893 227,529 244,480 38,119 ADMINISTRATIVE EXPENSES \$ 350 \$ 553 1,500 \$ \$ Advertising 327 500 705 Air Fare Artwork 250 263 Bank and Credit Card Fees 2,700 2,150 900 Cable Television 1,320 607 1,200 Cash Over / Short 27 25 College Car 100 12 Contracts 2,000 Copier Expense 700 691 250 38 Equipment / Furniture 1,500 70,642 3,000 Janitorial Supplies 3,600 Maintenance Contract 5,400 3,435 3,000 Memberships 600 475 575 Office Supplies 450 789 1,000 (61,471) 72,469 37,586 Planning & Design 507 Postage 25 60 Receptions 200 153 350 350 Recruiting Repair Expense 1.500 2,888 3,000 Services 1,000 4,000 7,998 Software 7,200 8,150 7,200 600 950 1,076 1,000 525 Staff Development Supplies 2,500 8,554 4,300 6,083 Telephone 1,550 1,568 360 138 849 1,500 1,339 Travel 60,000 Utilities TOTAL ADMINISTRATIVE EXPENSES 32,170 33,424 95,445 26,597 72,469 37,586

280,228

279.856

279,856

284,738

279,856

279,856

339,089

279,856

279,856

478,150

303,651

303,651

165,775

(37,586

NET FROM OPERATIONS

TOTAL DEBT-SERVICE EXPENSE

DEBT-SERVICE EXPENSE

Debt Service - Interest / Principal

				Lancerton of the second			
NET INCOME (LOSS)	\$ 372	\$ 4,882	\$ 59,233	\$ 174,499	\$ 165,775	S	(37,586)
							()/

Dormitory Housing Commission of North Idaho College FY 2019 Student Services Fee Fund (Student Union Fee) Preliminary Budget Worksheet FY 2018 FY 2017 FY 2015 FY 2019 FY 2018 FY 2016 Item **Description** Budget **Forecast** Budget Actual Actual Actual 6,240 6,439 7,222 **Student Count** 5,388 5,672 6.147 \$93 \$93 \$93 \$93 \$93 \$93 **Semester Rate** 580,305 598,873 671,614 **Total Student Fees** 501,114 \$ 527,488 \$ 571,671 580,305 598,873 671,614 **Total Income** 501,114 527,488 \$ 571,671 60,000 \$ 9,100 \$ 595,065 \$ 302,335 40,000 59,893 Capital / Furniture Expenditure 199,519 280,754 261,448 262,215 231,035 55,353 **Transfer to Student Union Operations** 410,825 410,825 409,200 353,850 409,650 416,155 **Debt-Service Expenditure Total Expenditures** \$ 731,579 \$ 732,166 731,415 593,985 \$ 1,204,234 773,843 \$ (230,465) \$ (159,744) \$ (605,361) \$ (102,229) \$ (204,678) (13,680)**Net Income Expenditure Listing** FY 2018 FY 2015 FY 2019 FY 2018 FY 2017 FY 2016 Actual **Budget Forecast Budget** Actual Actual \$ \$ Residence Hall Carpets \$ \$ -\$ 19,174 \$ 23,212 72,204 764 Residence Hall Surveillance System Residence Hall Interior Paint 17,385 \$ \$ 108,762 23,976 **Residence Hall Subtotal:** \$ -\$ -\$ -\$ \$ \$ 468,292 \$ Student Union Refresh \$ \$ -278,359 Student Union Roof 12,963 Student Union Conference Room Tables Student Union HVAC Controls 5,047 53 Student Union Miscellaneous 59,893 40,000 60,000 Student Union Furniture Replacement 9,048 Student Union Door Replacement (Bookstore) \$ \$ 486,302 \$ 278,359 \$ 40,000 \$ 59,893 60,000 9,100 **Student Union Subtotal:** 145,926 Student Union Personnel / Other Income \$ 229,195 \$ 211,501 \$ 205,452 \$ 187,747 53,594 51,559 49,947 56,763 43,288 55,353 Student Union Administrative \$ 231,035 \$ 199,519 \$ 55,353 280,754 \$ 261,448 \$ 262,215 Student Union Personnel/Administrative Subtotal: \$ \$ \$ \$ \$ \$ Student Wellness & Recreation Center \$ \$ \$ \$ Student Wellness & Recreation Center Subtotal: \$ \$ \$ 409,200 \$ 353,850 \$ 409,650 \$ 416,155 410,825 \$ 410,825 **Building Debt Service** 409,200 \$ 353,850 \$ 409,650 416,155 **Building Debt Service Subtotal:** 410,825 410,825 \$ 732,166 \$ 731,415 \$ 593,985 \$ 1,204,234 773,843 \$ 731,579 **Total Expenses**

daho College	Brank Fro	n Red-Count without	Summer Camp Rental	342					
2010)									
(35)				326					
al Year 2019 Revenue	Forecast (July 01,								
T 11	1			00 400/					
+				98.48% 195					
				74.24%					
				147					
				86.36%					
198				342					
17									
54,230.00	Rate (\$)	3,190.00	Occupancy (%)	100.00%					
178 363,120.00	Rate (\$)	2,040.00	Occupancy (%)	98.34%					
195	Rate (\$)		Occupancy (%)	98.48%					
	Rate (\$)	40.00	Occupancy (%)	98.48%					
	Rate (\$)	130.00	Occupancy (%)	98.48%					
3,900.00	Rate (\$)	40.00	Occupancy (%)	98.48%					
195 454,400.00				98.48%					
17	P (0)	2.100.00	0 (0)	100,000/					
54,230.00	Rate (\$)	3,190.00	Occupancy (%)	100.00%					
130 265 200 00	Rate (\$)	2,040.00	Occupancy (%)	71.82%					
319,430.00				74.24%					
147	Poto (\$)	40.00	Occurancy (9/)	74 249/					
5,880.00	Rate (3)	40.00	Occupancy (%)	74.24%					
147	Data (ft)	120.00	O(0/)	74.249/					
19,110.00	Rate (\$)	130.00	Occupancy (%)	74.24%					
147	Rate (\$)	40.00	Occupancy (%)	74.24%					
2,940.00	rate (v)	10.00	occupancy (70)	74.2470					
147				74.24%					
347,360.00									
342	Single	3,160.00	Fall 2017 Occ. %	98.48%					
736,780.00	Double	2,010.00	Spring 2018 Occ. %	74.24%					
342	Rate (\$)	40.00	Fall 2017 Occ. %	98.48%					
13,680.00			Spring 2018 Occ. %	74.24%					
342	Rate (\$)	160.00	Fall 2017 Occ. %	98.48%					
44,460.00				74.24%					
342	Rate (\$)	40.00		98.48%					
			Spring 2018 Occ. %	74.24%					
	1								
	 								
Fiscal Year		ecast							
124,260.71	12 Months								
82,906.00	2 Semesters								
118,477.96	12 Months								
10,080.00	12 Months								
19,200.00	12 Months								
	12 Months								
	12 Months	1/2	ot Series 2012 Annual = \$821,6	50					
832,722.81									
scal Year 2019 Net Incom	e Forecast (not includi	ng Summer Rental)							
1,137.19	0.13%	pure contract to the second	Net Profit Margin	THE STREET, ST					
	2019) al Year 2019 Revenue 11 180 6 1 198 17 54,230.00 178 363,120.00 195 417,350.00 195 25,350.00 195 3,900.00 195 454,400.00 17 54,230.00 189 454,400.00 17 54,230.00 147 319,430.00 147 319,430.00 147 319,430.00 147 2,940.00 147 347,360.00 342 44,460.00 342 736,780.00 342 44,460.00 342 13,680.00 342 44,460.00 342 736,780.00 342 44,460.00 342 13,680.00 342 44,460.00 342 13,680.00 342 44,460.00 342 13,680.00 342 44,460.00 342 13,680.00 342 44,460.00 342 13,680.00 342 44,460.00 342 13,680.00 342 44,460.00 342 13,680.00 342 44,460.00 342 13,680.00 342 44,460.00 342 13,680.00 342 44,460.00 342 342 13,680.00 342 44,460.00 342 342 34,460.00 342 342 34,736,780.00 342 342 34,736,780.00 342 342 34,736,780.00 342 342 34,736,780.00 342 342 34,796 340.00 350.00 66,973.13 418,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00 118,477.96 10,980.00	Break-Eve	Break-Even Bed-Count without S Break-Even Bed-Count with Su Break-Even B	Break-Even Bed-Count without Summer Camp Rental					

Residence Hall Pricing Analysis Recommendation

Five Year-View (Fiscal Years 2015 - 2019) (No Change to Total from Fiscal Year 2018)

Semester Rates (School Year)	FY 2019		FY 2018		FY 2017		FY 2016		FY 2015		hange (\$) 9 - 18	Change (%) 19 - 18		nange (\$) - 15	Change (%) 19 - 15
Single Room	\$ 3,190	\$	3,160	\$	3,160	\$	3,135	\$	3,090	\$	30	0.95%	\$	100	3.24%
Double Room	2,040		2,010		2,010		2,005		1,990		30	1.49%		50	2.51%
Activity Fee	40		40		40		40		40		-	0.00%		-	0.00%
Technology Fee	130		160		160		140		140		(30)	-18.75%		(10)	-7.14%
Laundry Fee	40		40		40		40		30		-	0.00%		10	33.33%
Single+Activity+Tech+Laundry	\$ 3,400	\$	3,400	\$	3,400	\$	3,355	\$	3,300	\$		0.00%	\$	100	-2.94%
Double+Activity+Tech+Laundry	\$ 2,250	\$	2,250	\$	2,250	\$	2,225	\$	2,200	\$	-	0.00%	\$	50	-2.22%
Single Per Week (Room)	\$ 200		Single P	Semester	(Ro	oom)	\$	3,400		Single	e Annual (F	Roon	1)	\$ 6,800	
Double Per Week (Room)	\$ 132	Double Per Semester (Room)							2,250		Doubl	e Annual (l	Roon	n)	\$ 4,500
Meal Plan Per Week	\$ 65	Meal Plan Per Semester						\$	1,100		Mea	al Plan Anr	nual		\$ 2,200
Meal Plan Per Week	\$ 76		Meal	Plar	n Per Ser	nest	ter	\$	1,300	Meal Plan Annual					\$ 2,600
Meal Plan Per Week	\$ 88		Meal	Plar	n Per Ser	nest	ter	\$	1,500	Meal Plan Annual				\$ 3,000	
Single Per Week	\$ 265		Sing	le F	er Seme	ster		\$	4,500		Si	ngle Annu	al		\$ 9,000
Single Per Week	\$ 276		Sing	le P	er Seme	ster		\$	4,700		Si	ngle Annua	al		\$ 9,400
Single Per Week	\$ 288	Single Per Semester						\$	4,900		Si	ngle Annua	al		\$ 9,800
Double Per Week	\$ 197	Double Per Semester						\$	3,350		Do	ouble Annu	al		\$ 6,700
Double Per Week	\$ 209	Double Per Semester						\$	3,550	Double Annual					\$ 7,100
Double Per Week	\$ 221		Double Per Semester						3,750		Do	uble Annu	al		\$ 7,500

Dormitory Housing Commission of North Idaho College Residence Hall Occupancy History

Fiscal Years 2003 - 2018 (July 01, 2002 - June 30, 2018)

Semester Rates (School Year)	2017 2018	2016 2017	2015 2016	2014 2015						
Fall Ending Count	198	195	194	190						
Spring Ending Count	188	174	170	162						
Average	193	185	182	176						
Available	198	198	198	198						
Occupancy %	97.47%	93.18%	91.92%	88.89%						
Semester Rates (School Year)	2013 2014	2012 2013	2011 2012	2010 2011						
Fall Ending Count	180	183	186	190						
Spring Ending Count	153	160	147	167						
Average	167	172	167	179						
Available	198	198	198	198						
Occupancy %	84.09%	86.62%	84.09%	90.15%						
Semester Rates (School Year)	2009 2010	2008 2009	2007 2008	2006 2007						
Fall Ending Count	194	196	187	191						
Spring Ending Count	183	175	173	180						
Average	189	186	180	186						
Available	198	201	201	201						
Occupancy %	95.20%	92.29%	89.55%	92.29%						
Semester Rates (School Year)	2005 2006	2004 2005	2003 2004	2002 2003						
Fall Ending Count	188	201	188	183						
Spring Ending Count	152	166	123	130						
Average	170	184	156	157						
Available	201	201	201	201						
Occupancy %	84.58%	91.29%	77.36%	77.86%						
Natar			aseline. Actual or ess departures thro							
Note:	Early departures throughout the semester are contractually obligated to pay the entire semester charge.									

Dormitory Housing Commission of North Idaho College Student Wellness & Recreation Center

Fiscal Year 2019 (No Change from Fiscal Year 2018)

Memberships										
Type	Rate (\$)	Term								
NIC Student	87.00	FTE: Fall (August 20, 2018 - December 14, 2018)								
NIC Student	87.00	FTE: Spring (January 07, 2019 - May 10, 2019)								
NIC Student	79.75	1 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)								
NIC Student	72.50	2 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)								
NIC Student	65.25	3 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)								
NIC Student	58.00	4 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)								
NIC Student	50.75	5 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)								
NIC Student	43.50	6 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)								
NIC Student	36.25	7 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)								
NIC Student	29.00	8 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)								
NIC Student	21.75	9 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)								
NIC Student	14.50	10 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)								
NIC Student	7.25	11 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)								
	Please note:	Opt-In Payment must be received prior to Membership Access								
NIC Student	20.00	Summer: Month-to-Month (Monthly Payment Due: Start of each Contract Month)								
Extension Student	30.00	Month-to-Month (Monthly Payment Due: Start of each Contract Month)								
	Ple	ease note: Extension Student includes LCSC / UI / BSU								
NIC Graduate	30.00	Month-to-Month (Monthly Payment Due: Start of each Contract Month)								
NIC Graduate	115.00	Fall 2017 (Payment Due: 1st of each Semester)								
NIC Graduate	115.00	Spring 2018 (Payment Due: 1st of each Semester)								
NIC Graduate	290.00	Annual (Full Payment Due: Start of Membership Contract)								
NIC Employee	30.00	Month-to-Month (Monthly Payment Due: Start of each Contract Month)								
NIC Employee	115.00	Fall 2017 (Payment Due: 1st of each Semester)								
NIC Employee	115.00	Spring 2018 (Payment Due: 1st of each Semester)								
NIC Employee	290.00	Annual (Full Payment Due: Start of Membership Contract)								
NIC Spouse	30.00	Month-to-Month (Monthly Payment Due: Start of each Contract Month)								
NIC Spouse	115.00	Fall 2017 (Payment Due: 1st of each Semester)								
NIC Spouse	115.00	Spring 2018 (Payment Due: 1st of each Semester)								
NIC Spouse	290.00	Annual (Full Payment Due: Start of Membership Contract)								
NIC Retiree	30.00	Month-to-Month (Monthly Payment Due: Start of each Contract Month)								
NIC Retiree	115.00	Fall 2017 (Payment Due: 1st of each Semester)								
NIC Retiree	115.00	Spring 2018 (Payment Due: 1st of each Semester)								
NIC Retiree	290.00	Annual (Full Payment Due: Start of Membership Contract)								
Guest Pass	6.00	Daily - General Access (Must be Accompanied by Registered Member)								
Guest Pass	12.00	Daily - General Access + Climbing Wall (Must be Accompanied by Registered Member)								
		Climbing Wall								
Туре	Rate (\$)	Term								
Community Member	50.00	5 Climb Pass (Punch Card)								
Community Member	30.00	Month-to-Month (Monthly Payment Due: Start of each Contract Month)								
Guest Pass	12.00	Daily - 1 Guest (Must be Accompanied by Registered or Community Member)								

Dormitory Housing Commission of North Idaho College Student Wellness & Recreation Center

Fiscal Year 2019 Room Rental Rates (No Change from Fiscal Year 2018)

			Public		K - 12 Education						
Location	Capacity	Hourly Rate (\$)	Minimum (\$)	Maximum (\$)	Hourly Rate (\$)	Minimum (\$)	Maximum (\$)				
Multi-Purpose # 111	50	75.00	N/A	450.00	65.00	N/A	390.00				
Gym # 103	121	100.00	200.00	600.00	85.00	170.00	510.00				
Fitness # 207	20	30.00	N/A	N/A	25.00	N/A	N/A				
Fitness # 209	17	30.00	N/A	N/A	25.00	N/A	N/A				
Fitness # 207 & # 209	37	50.00	N/A	N/A	45.00	N/A	N/A				
Learning Lab # 208	30	30.00	60.00	180.00	25.00	50.00	150.00				
Field # 1		50.00	100.00	300.00	45.00	90.00	270.00				
Field # 2		25.00	50.00	150.00	20.00	40.00	120.00				
Field # 3		25.00	50.00	150.00	20.00	40.00	120.00				

Free facility reservations are held for health, wellness, and recreation events - coordinated by authorized student organizations and are subject to availability.

Gymnasium is not available for exclusive use during regular operating hours during the Fall and Spring semesters. After-hour rentals may be available, depending on schedule.

All listed rates include basic room rental. Reservations requiring additional accommodations will be charged accordingly.

Appeals board will hear all disputes and make recommendations for facility usage beyond the scope of this record.

Dormitory Housing Commission of North Idaho College Margin Review Worksheet Fiscal Years 2012 - 2019 (July 01, 2011 - June 30, 2019)

Description		FY 2019		FY 2018		FY 2017		FY 2016		FY 2015		FY 2014		FY 2013		FY 2012	
		Forecast		Forecast		Actual		Actual		Actual	T	Actual	T	Actual		Actual	
Bookstore																	
Net Sales	5	200,000) 5	255,209	1	1,088,002	2	\$ 2,055,295	5	\$ 2,371,203	3 5	2,820,013	1	3,482,859	\$	3,664,25	
Cost of Goods Sold			-	216		846,193	3	1,627,333	3	1,756,487	7	2,076,154		2,466,641		2,609,53	
Bookstore Gross Profi	-	200,000	9	254,993	1	241,808	3	\$ 427,962	:	614,716	5 5	743,859	9	1,016,217	S	1,054,72	
Bookstore Gross Margin	n	100.00%	6	99.92%	,	22.22%	6	20.82%	6	25.929	6	26.38%	ó	29.18%	6	28.78	
Payroll & Benefits	\$	-	5	-	9	81,422	2	\$ 297,568	1	317,030	9	322,790	5	369,613	\$	363,079	
Other (Income) Expenses	\perp	1,312		1,374		36,520)	76,482		75,346		98,090		114,811		111,683	
Bookstore Net Income	e S	198,688	5	253,619	9	123,867	1	\$ 53,912	1	222,340	S	322,979	S	531,794	S	579,958	
Bookstore Net Profit Margin	1	99.34%	6	99.38%		11.38%	6	2.62%	ó	9.38%	6	11.45%		15.27%	,	15.839	
Dining Services					T		T		T		T		T		T		
Net Sales	\$	923,018	\$	909,774	5	914,263		\$ 904,398	9	923,988	S	921,595	\$	931,896	\$	885,243	
Cost of Goods Sold		456,072		483,227		466,984		448,885		438,026		426,381		417,794	1	388,510	
Dining Services Gross Profit	t S	466,946	S	426,547	S	447,279	1	\$ 455,513	5		1		S		s	496,733	
Dining Services Gross Margin	1	50.59%	0	46.88%		48.92%	6	50.37%	0	52.59%	+	53.73%	+	55.17%	-	56.119	
Payroll & Benefits	\$	409,329	\$	386,956	\$	380,509	1	357,444	+		+		\$		\$	432,855	
Other (Income) Expenses		45,045		39,357		36,836		49,750		65,296		80,527		88,108		58,522	
Dining Net Income (Loss)	5	12,572	S	234	S	29,935	15		S		5	6,516	5		S	5,355	
Dining Services Profit Margin		1.36%	,	0.03%		3.27%		5.34%	+	1.97%	-	0.71%	-	0.63%	-	0.60%	
Residence Hall			+				t		+		+		+	0.0070	-	0.007	
Revenue	\$	946,910	\$	980,769	\$	948,511	5	928,498	5	936,748	\$	876,449	\$	853,597	\$	865,545	
Payroll & Benefits	1	207,167	"	206,588		207,132	,	197,771	9	217,889	9	228,212	٩	261,286	3		
Other Expense		625,556		953,064		632,474		616,437		612,671		619,347				241,714	
Residence Hall Net Income	S	114,187	S	(178,883)	S	108,906	5		S		S		•	587,636	6	571,082	
Residence Hall Profit Margin	-	12.06%	-	-18.24%	9	11.48%	-	12.31%	3	11.34%	3	28,890 3.30%	S	4,675 0.55%	\$	52,749	
Student Union		12.0070	-	10.2170		11.40 / 0	+	14.31 /0	-	11.54 /(-	3.30 /0		0.55%	-	6.09%	
Net Revenue	\$	280,754	6	261 440	6	222.205	-	100 510	-	770 007	-		-				
Payroll & Benefits	P		\$	261,448	\$	233,285	\$		\$		\$	690,231	\$	568,159	\$	503,332	
Other Expense		229,195		211,501		189,997		145,926		131,637		192,206		270,115		296,217	
	•	51,559	•	49,947	•	43,288	6	53,594	0	530,501		631,540		496,139		449,651	
Student Union Net (Loss) Student Union Profit Margin	\$	0.00%	\$	0.00%	\$	0.000/	S		S	(83,252)	\$	(133,514)	\$	(198,095)	\$	(242,537)	
		0.00 76		0.00%	_	0.00%	-	0.00%		-14.38%		-19.34%		-34.87%		-48.19%	
Financial Services		2 100			_												
Income	\$	2,100	\$	2,220	\$	1,418	\$		\$	607	\$	(-	\$	-	\$	-	
Payroll & Benefits		92,397		89,405		79,894		76,548		72,829		80,852		-		-	
Other Expense		1,063		2,583		1,848		1,436		2,409		5,184		-			
Financial Services Net (Loss)	\$	(91,360)	S	(89,768)	5	(80,324)	S	(77,113)		(74,631)	8	(86,036)	\$	-	\$	-	
Financial Services Profit Margin		-4350.48%		-4044.45%		-5663.09%		-8853.41%		-12298.96%							
SWRC																	
Net Sales	\$	535,291	\$	546,632	\$	542,866	\$	238,243	\$		\$	-	\$	= =	\$		
Cost of Goods Sold		1,000		941		-		-				-		-			
SWRC Gross Profit	\$	534,291	\$	545,691	\$	542,866	\$	238,243	8	-	\$	-	\$	-	\$	-	
SWRC Gross Margin		99.81%		99.83%		100.00%		100.00%									
Payroll & Benefits	\$	221,893	\$	227,529	\$	38,119	\$	-	\$	2	\$	-	\$	-	\$	-	
Other (Income) Expenses		312,026		313,280		330,247		72,469		37,586		-		-		-	
SWRC Net Income	\$	372	\$	4,882	\$	174,499	\$	165,775	\$	(37,586)	\$	-	S	-	\$		
SWRC Net Profit Margin		0.07%		0.89%		32.14%		69.58%		Marie Marie		Miles Real				Page 1	
Combined Net Income	s	234,459	\$	(9,917)	\$	356,883	s	305,182	\$	151,296	\$	138,836	s	344,273	\$	395,526	
Net Sales	\$	2,888,072	\$	2,956,051	\$	3,728,345	\$	4,326,824	\$	4,811,433	\$		\$	5,836,511	\$	5,918,378	
Cost of Goods Sold		457,072		484,383	-61	1,313,178		2,076,218		2,194,513	70	2,502,535	•	2,884,436		2,998,046	
Payroll Payroll		1,159,981		1,121,980		977,072		1,075,258		1,141,813		1,232,231		1,321,109		1,333,865	
Other Expenses		1,036,561		1,359,605		1,081,213		870,167		1,323,810		1,434,687		1,286,693		1,190,941	
Combined Net Income		234,459		(9,917)		356,883		305,182		151,296		138,836	148	344,273	200	395,526	
			2000				699				100					373,320	
Combined Profit Margin		8.12%		-0.34%		9.57%		7.05%		3.14%		2.62%		5.90%		6.68%	