

Dormitory Housing Commission Annual Meeting April 20, 2022 at 2:00 p.m. Driftwood Bay Room, Edminster Student Union Building North Idaho College

Optional: Join Zoom Meeting

https://nic.zoom.us/j/86237374414

By phone: (669) 900-6833 / Meeting ID: 862 3737 4414

AGENDA:

CALL TO ORDER

Commissioner Mic Armon

Verification of Quorum

Introductions

Action Items: Review/Approval of Minutes from May 11, 2021

NEW BUSINESS:

Tab 1:

Action Item: FY23 Budget Proposal, Dorm Housing

Commission Operations

Steve McGroarty

GOOD OF THE ORDER/PUBLIC COMMENT

ADJOURN



Dormitory Housing Commission Annual Meeting Minutes May 11, 2021 at 4:00 p.m.

Edminster Student Union Building, Driftwood Bay Room and by Zoom

Call to Order and Verification of Quorum

Commissioner Marcheso called the meeting to order at 4:10 p.m. and verified that a quorum was present. Commissioner Thomas was unable to attend.

Attendance:

Commissioner Present in person: Commissioner Marcheso, Chair Commissioner Present by Zoom: Commissioner Armon, Vice Chair

DHC Secretary Present in person: Sarah Garcia

Action Item: Review/Approval of Minutes:

The minutes from June 23, 2020 and November 5, 2020 were reviewed.

Commissioner Armon moved to approve the minutes of June 23, 2020 and November 5, 2020 as presented; Commissioner Marcheso seconded the motion; Motion passed unanimously.

NEW BUSINESS:

Action Item: Tab 1: FY2022 Annual Budget Proposal, Dormitory Housing Commission Operations

Graydon Stanley/Steve McGroarty

Auxiliary Services Accountant Steve McGroarty discussed FY2022 operational areas including: Traditional Auxiliary Services

Contracted Services

- Cardinal Bookstore
- Dining Services
- Financial Services

Residence Hall
Student Union Operations
Student Wellness & Recreation Center (SWRC)

Funding Sources include:

Sales and Rentals of Goods and Services Student Service Fee

- Student Union Operations
- SWRC Operations
- Debt-Service
- Building Project

Auxiliary Services Mission Statement – Auxiliary Services support student success and the academic mission of the college by providing quality products, services, and facilities to students, faculty, staff, and guests of North Idaho College.

Steve McGroarty shared North Idaho College's Organizational Chart in recognition of staff member contributions.

The March 22, 2021 North Idaho College Enrollment Data slide provides a five-year comparison. The most recent comparison is for Fall 2020 and Spring 2021 listed by head count and FTE. FTE is calculated by total credit hours divided by 15. Diving deeper into the 2021 data, the FTE count of 2,528 is listed by type and modality. Face-to-face instruction represents 28%, hybrid represents 51% and online represents 20%. Dual credit students do not pay a student fee other than applicable course fees.

The student service fee is a \$180 fee for full time equivalency students to cover building debt service and operations. Student fees have declined over the four-year period from 2018 to 2021. The overall dollar amount decline is (\$161,685) and the percentage decline is (15.84%).

The FY2022 budget was created with a 3% enrollment decline from FY2021 actual. NIC's budget proposal for FY2022 includes a full step increase for 10 full-time employees and is approximately \$8,223. Also proposed is a Student Union chair replacement request by the Student Union Advisory Board of \$150,000 and has been in discussion for a few years and heightened by COVID-19 and offers the ability to clean more thoroughly and frequently with less labor hours and expense.

Cardinal Bookstore and the Dining Services have been combined into one operating area. FY2021 forecasted commission income is down (\$26,000) and (18.4%) compared to FY2020 actual impacted by enrollment decline and fewer customers physically on campus and external competition. Follett contract due to expire 6/30/2022 and we expect to issue an RFP this fall.

We are partnering with our business and professional programs to pilot Follett's ACCESS program where a material fee is added to the course fee. The delivery is largely digital and allows the students access to course materials on day one of class. The pilot program encompasses 3 courses, 9 sections and 172 students. The goal of the program is to positively impact student success and retention. From a financial perspective, the potential loss of commission margin due to the rate difference between physical and digital content should be balanced by a broader customer base.

We reported in Fall 2021 that we are moving to a cost-plus arrangement with Sodexo where we pay Sodexo a management fee of 5% of operating expenses. The decision to adopt a cost-plus arrangement proved to be the correct decision this fiscal year resulting in savings of approximately \$34,000. We will resume the P&L contract model in FY2022. Meal plan rates are scheduled to increase 4.85%. This change results in a semester dollar increase per plan from \$62 to \$74. Our snack and beverage vendors, Empire Vending and Pepsi are scheduled to extend one year through 6/30/2022 and issue an RFP for beverage services in Spring 2022.

Reported in Fall 2021, at Panhandle Health District's recommendation, we limited one resident per bedroom in Fall 2020 and Spring 2021 significantly impacting room revenue. All residents were charged \$2,150 per semester instead of our budgeted double occupancy rate. We were able to reduce personnel expenses by reducing our resident assistant staff count. Our FY2022 budget includes a resumption of normal operations forecasting 370 occupied beds which places us at the resident minimum guarantee amount to Sodexo. FY2022 includes the resumption of deferred maintenance projects including interior paint, carpet and lighting replacement.

FY2022 also signifies the maturity of the outstanding bond with a final payment of \$309,300.

The 10-year occupancy demonstrates consistent occupancy in the 80s to mid-90s. Local rates continue to show we're well positioned to maintain strong occupancy while providing the additional value of on campus living.

We will reinstate our traditional rate structure of separate rates for single and double rooms in FY2022. Single room rates are proposed at \$3,345. Double rates are proposed at \$2,195 resulting in a rate decrease from the prior year. The rent decrease is offset by the meal plan increase. The per week rates over 17 weeks are showing \$190 per week for singles and \$122 per week for doubles. Monthly rates are showing at \$847 for singles and \$538 for doubles.

As a comparison, based on the 2020-2021 academic year, Lewis-Clark State College's single rates per semester range from \$1,950 and \$2,730 and double rates range from \$1,650 to \$1,800. The University of Idaho's single rates per semester range from \$2,695 to \$3,371 and double rates range from \$2,270 to \$2,626.

The FY2022 pricing strategy is to hold residency rates flat from the FY2021 budget. In fact, we'll see very little movement over the next five-year period shown. The combined room rates and mail plans range for singles \$4,500 to \$4,950 and range for doubles of \$3,350 to \$3,800.

Commissioner Macheso asked what is Meal Option 4?

Steve McGroarty responded that we offer four different plans. The first three options are what we call a meal plan swipe and a flex portion. The flex portion just operates like a retail component as a declining balance option. The meal plan swipe plans are where we serve dinners Monday through Friday and both brunch and dinner on Saturdays and Sundays. There is also a plan where it is Flex only that is the retail style only a declining balance model so our residents have a choice of the four.

The Student Union Operations are funded by the student service fee at \$93 per full time equivalency student and is forecasted favorable to original budget projections both from labor and other operations. You will notice an increase use percentage as student operations incur additional operations expenses with declining fee income.

We are forecasting a net loss of \$525,000 for the auxiliary unit in FY2021. We estimate the loss of revenue calculations including academic year and summer activity for NIC dining services and residence hall in the amount of \$680,000.

The FY2022 budget for auxiliary units is presented with the net income of \$70,756.

As we reported in the Fall 2021 that the biggest change to the Student Wellness & Recreation Center is FY2021 was the adoption of a block schedule with the resulting dual benefit of labor dollar savings and cleaning. We are focused on employing student work labor for a total annual savings of close to \$14,000.

The Student Wellness & Recreation Center and Outdoor Pursuits have traditionally operated a year-round intern program which helped to create national brand recognition but came with a price primarily due to providing housing. The decision was made to suspend the program resulting in a savings of approximately \$2,000 per month.

The student fee fund generates income of the \$93 component of the \$180 total and is forecasted to outperform budget by 2.3% in FY2021. FY2021 forecast included streamlining operations and approximately one half of the residence hall annual debt service. FY2022 budget includes a 3% enrollment decline and a Student Union chair replacement expense of \$150,000.

The Debt-Service Summary slide highlights the residence hall bond maturity in FY2022 and also represents the final year of interest only payments for our Student Wellness and Recreation Center prior to principal and interest beginning in FY2023.

The Fund Balance History slide highlights an ending FY2021 balance of \$3.36 million using FY2020 actual less the FY2021 forecasting that loss. You can see the value lost over 3-years of \$826,000, 5-year \$1.150 million and 7-year \$1.003 million.

The Government Finance Officers Association (GFOA) recommends the best practice of no less than two months of regular operating expenditures. February 2021 through March 2021 was just over \$300,000 which is actually two of the higher months than we generally experience.

FY2022-FY2024 slide highlights the summary level financial view shows an operational breakeven for the fiscal years through FY2024. Student fees are forecasted with a 3% decrease in enrollment for FY2022 and flat enrollment in FY2023 and a 3% increase in FY2024. Expenses are projected to increase 11.76% primarily due to deferred maintenance.

Commissioner Marcheso has a question about the renewed Pepsi and Empire contracts. Is there any increase or is it the same as it was?

Steve McGroarty shared that they are the same as it was in this year.

Commissioner Armon congratulated the team for getting through this past year on survival mode and have done an amazing job. It is nice to see a projection of 2021-2022 getting back on track.

Sarah Garcia addressed the correspondence coming from the federal government about the CARES funding. There is a new set of rules of what the funding can be used for. We were able to help cover the cost of charging the double rate for single use of rooms and were able to hold them somewhat harmless. We are in the process of evaluating summer camp revenue and some of the other things based on the fact that we have lower enrollments. That may change the forecast or actual results of this year's numbers and make that smaller.

Commissioner Marcheso asked how much did we get in the past?

Sarah Garcia shared about \$400,000.

Steve McGroarty confirmed about \$400,000. The majority is in the Residence Hall but both our dining hall and residence hall had a loss of revenue.

Sarah Garcia asked if those funds are included in what has been presented already?

Steve McGroarty shared that those were actually funds that were received last fiscal year and were recorded in FY2020. We haven't recorded any CARES receipt of funds yet in FY2021.

Sarah Garcia shared that they are working on that and it is not because you are not getting any.

Commissioner Marcheso asked if there are any repayment requirements or if it is a grant?

Sarah Garcia shared that as far as paying it back, there's no request.

GOOD OF THE ORDER/PUBLIC COMMENT:

Sarah Garcia shared that we did our five-year arbitrage rebate population just last month and we do not owe any money back to the IRS. I have completed that as required at the five-year mark for the 2016 bond. The next thing that comes up is what happens when the dorm bonds are no longer in repayment. The only bonds that we have outstanding are the Student Rec Center bonds. There is a covenant in the bonds that we must ensure we have a 175% coverage of our highest outstanding debt payment before we can reduce it. The highest debt payment is \$502,000 so 175% of that is 850 something. If you divide that by our FTE number at this point we are barely making it right now until enrollment changes.

Commissioner Armon asked if there is any chance of refinancing the debt now that we have just the one issue outstanding?

Sarah Garcia shared that yes, it is possible. Typically, I'm contacted if the market is right for a refinance. If you would like me to, I would be happy to reach out to them and ask them about that. I hesitate because our pledged revenue stream is not very strong right now.

Commissioner Armon agreed but shared that we have less debt to cover.

Sarah Garcia agreed that we have less debt to cover and we can probably get a lower interest rate.

Commissioner Armon made a motion to approval all the financials for this year.

Commissioner Marcheso seconded the motion.

Commissioner Marcheso asked if all the same protocol is staying in place for the students coming back now with masks and is everything else going to be the same?

Graydon Stanley shared that we are not absolutely certain right now but our plan with the residency hall is to go back to full occupancy in the fall semester. We will save two or three

rooms in case there is an outbreak. Dining services is prepared for full occupancy next year as well. Right now our protocol is still to be mask wearing for next fall but that will be updated based on CDC recommendations and Panhandle Health over the course of the summer. We plan to have more face to face classes. We will have more online and hybrid classes because of the demand. We are following the advice on the physical distancing where we can increase the capacity in the residence hall and dining services and in our classrooms for next fall so we'll continue to following the advice as we work through the summer.

Commissioner Marcheo asked what kinds of discussions are being had about education in general and where students may look towards online courses? Are we involved in that process?

Graydon Stanley shared that yes, we are highly involved in that process through our associations across the nation, here in the states with our colleagues and other institutions and we spend a lot of time discussing that here. We will be taking advantage of what we learned during the pandemic. We'll still offer the traditional kind of instruction that our students really need in CTE programs and labs where there has to be that interaction.

Commissioner Marcheso asked if that has been forecasted in Steve's budget?

Graydon Stanley shared that when we looked at the 3% decreases, he was basing the budget in terms of enrollment and in consideration of all of those factors.

Action Item: ADJOURNMENT

Commissioner Armon moved to adjourn the meeting; Commissioner Marcheso seconded motion; Motion passed. Meeting was adjourned at 4:45 p.m.

Dormitory Housing Commission of North Idaho College FY 2023 Budget Summary

Auxiliary Enterprise, Student Wellness & Recreation Center (SWRC), Student Service Fee Fund

General Overview

The units governed by the Dormitory Housing Commission of North Idaho College (DHC) are traditionally recognized within institutions of higher education as auxiliary services functions. DHC units are comprised of contracted services (Cardinal Bookstore and NIC Dining Services), Residence Hall, Student Union Operations, Financial Services, and the Student Wellness & Recreation Center (SWRC). Funding sources include the sales and rentals of goods and services and the collection of student fees.

The Fiscal Year 2023 budget is highlighted by positive Net Income and the ability to achieve a debt-service coverage ratio > 1.25 without the assistance of existing fund balance. Enrollment, projected to decline 5% in Fiscal Year 2023, continues to play a major role on revenue generation - indirectly through the number of students on-campus consuming our goods and services and directly through fully student fee-funded operation (Student Union Operations) and partially student fee-funded operation (SWRC).

Our partnership agreements with Follett Higher Education Group (Cardinal Bookstore) and Sodexo America (NIC Dining Services) are both entering their final years, expiring June 30, 2023. Series 2012 Bonds (Residence Hall) matured in Fiscal Year 2022. Series 2016 Bonds (SWRC), previously interest only, includes both principal and interest in Fiscal Year 2023. The Residence Hall will welcome student residents at 198-bed full capacity for the first time since the COIV-19 pandemic in March 2020,

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Summer Rentals Resume Summer Camps Operational Expenses Building Projects: Furnace Replacement (5-Year) / Outdoor Camera Replacement Debt-Service Series 2012 Bond Matures (Final Payment) in Fiscal Year 2022 Student Union Operations Go To SU! Funding Student Fee originated from Student Service Fee Fund Operational Expenses Expense Increase primarily associated with Salary / Wage Increase Student Wellness & Recreation Center Go To SR! SR Mbr Pricing!! SR Rntl Rates!! Funding Sources Student Fee originated from Student Service Fee Fund Memberships, Rentals, and Other Fees Operational Expenses Personnel Increase primarily associated with hiring Custodial Personnel and expanding operating hours Debt-Service Series 2016 Bond includes Principal and Interest Student Service Fee Fund Go To SS! Funding Source Student Fee Operational Expenses Supports Student Union Operations												
Operational Expenses Building Projects: Furnace Replacement (5-Year) / Outdoor Camera Replacement Series 2012 Bond Matures (Final Payment) in Fiscal Year 2022 Student Union Operations Funding Operational Expenses Student Fee originated from Student Service Fee Fund Operational Expenses Student Wellness & Recreation Center Funding Sources Student Fee originated from Student Service Fee Fund Memberships, Rentals, and Other Fees Operational Expenses Operational Expenses Personnel Increase primarily associated with hiring Custodial Personnel and expanding operating hours Debt-Service Student Service Fee Fund Funding Source Operational Expenses Student Service Fee Fund Funding Source Student Service Fee Fund Student Service Fee Fund Funding Source Student Service Fee Fund Student Fee Operational Expenses Student Fee Operational Expenses Student Union Operations				100) (Single from	m \$3,225 to \$3	,265)						
Series 2012 Bond Matures (Final Payment) in Fiscal Year 2022												
Student Union Operations Funding Student Fee originated from Student Service Fee Fund Operational Expenses Expense Increase primarily associated with Salary / Wage Increase Student Wellness & Recreation Center Funding Sources Student Fee originated from Student Service Fee Fund Memberships, Rentals, and Other Fees Operational Expenses Debt-Service Series 2016 Bond includes Principal and Interest Student Fee Operational Expenses Operational Expenses Student Service Fee Fund Funding Source Student Service Fee Fund Funding Source Student Service Fee Fund Student Service Fee Fund Funding Source Student Service Fee Fund Student Fee Operational Expenses Supports Student Union Operations						cement						
Funding Student Fee originated from Student Service Fee Fund Operational Expenses Expense Increase primarily associated with Salary / Wage Increase Student Wellness & Recreation Center Go To SR! SR Mbr Pricing!! SR Rntl Rates!! Funding Sources Student Fee originated from Student Service Fee Fund Memberships, Rentals, and Other Fees Operational Expenses Personnel Increase primarily associated with hiring Custodial Personnel and expanding operating hours Debt-Service Series 2016 Bond includes Principal and Interest Student Service Fee Fund Go To SS! Funding Source Student Fee Operational Expenses Supports Student Union Operations												
Operational Expenses Expense Increase primarily associated with Salary / Wage Increase Student Wellness & Recreation Center Go To SR! SR Mbr Pricing! SR Rntl Rates!! Funding Sources Student Fee originated from Student Service Fee Fund Memberships, Rentals, and Other Fees Operational Expenses Personnel Increase primarily associated with hiring Custodial Personnel and expanding operating hours Debt-Service Series 2016 Bond includes Principal and Interest Student Service Fee Fund Go To SS! Funding Source Student Fee Operational Expenses Supports Student Union Operations					То		SU!					
Student Wellness & Recreation Center Funding Sources Operational Expenses Debt-Service Series 2016 Bond includes Principal and Interest Student Service Fee Fund Funding Source Operational Expenses Operational Expenses Student Service Fee Fund Funding Source Student Service Fee Fund Operational Expenses Student Service Fee Fund Funding Source Operational Expenses Supports Student Union Operations												
Funding Sources Student Fee originated from Student Service Fee Fund Memberships, Rentals, and Other Fees Operational Expenses Debt-Service Series 2016 Bond includes Principal and Interest Student Service Fee Fund Funding Source Operational Expenses Supports Student Union Operations Student Service Fee Fund Supports Student Union Operations		*		Salary / Wage In	crease							
Punding Sources Memberships, Rentals, and Other Fees Operational Expenses Debt-Service Series 2016 Bond includes Principal and Interest Student Service Fee Fund Funding Source Operational Expenses Supports Student Union Operations Memberships, Rentals, and Other Fees Operational Expenses Personnel Increase primarily associated with hiring Custodial Personnel and expanding operating hours Go To SS! Supports Student Fee	Student Well				SR!	SR Mbr Pricing!	SR Rntl Rates!!					
Operational Expenses Personnel Increase primarily associated with hiring Custodial Personnel and expanding operating hours Debt-Service Series 2016 Bond includes Principal and Interest Student Service Fee Fund Go To SS! Funding Source Student Fee Operational Expenses Supports Student Union Operations	Funding Sources			Fee Fund								
Debt-Service Series 2016 Bond includes Principal and Interest Student Service Fee Fund Go To SS! Funding Source Student Fee Operational Expenses Supports Student Union Operations			Memberships, Rentals, and Other Fees									
Student Service Fee Fund Go To SS! Funding Source Student Fee Operational Expenses Supports Student Union Operations												
Funding Source Student Fee Operational Expenses Supports Student Union Operations												
Operational Expenses Supports Student Union Operations												
Other Expenses Student Union Building Furniture Expenditure = \$8.000												
	Other Expenses											

FY 2023 Budget Coverage

Auxiliary Enterprise, Student Service Fee Fund, Student Wellness & Recreation Center

	FY 2025 Forecast	FY 2024 Forecast	FY 2023 Budget	FY 2022 Forecast	FY 2022 Budget	FY 2021 Actual	FY 2020 Actual	FY 2019 Actual
Building Revenues								
Revenue from Sales and Rentals (Auxiliary Enterprise & SWRC)	\$ 2,066,989	\$ 2,004,967	\$ 1,969,111	\$ 1,511,228	\$ 1,175,857	\$ 1,742,829	\$ 1,201,916	\$ 1,619,429
Interest Income (Auxiliary Enterprise)	300	300	250	225	750	880	3,881	4,909
Total Building Revenues	\$ 2,067,289	\$ 2,005,267	\$ 1,969,361	\$ 1,511,453	\$ 1,176,607	\$ 1,743,709	\$ 1,205,797	\$ 1,624,338
Operations and Maintenance Expense								
Cost of Merchandise Sold	\$ 350,002	\$ 332,523	\$ 328,671	\$ 2,422	\$ 2,500	\$ 3,095	\$ 2,044	\$ 235,135
Salaries and Benefits	1,016,275	990,071	957.470	836,319	888,930	774,730	841,192	960,507
Repairs, Maintenance and Supplies	194,706	176,500	164,450	146,408	151,396	89,467	144,219	110,273
Utilities and Garbage	94,344	90,519	86,864	83,126	83,695	77,268	72,589	82,492
Other Operating Expenses	599,418	581,874	549,556	562,409	265,263	677,719	136,781	324,908
Total Building Expenses	\$ 2,254,745	\$ 2,171,487	\$ 2,087,010	\$ 1,630,685	\$ 1,391,785	\$ 1,622,279	\$ 1,196,826	\$ 1,713,315
Net Revenues of Buildings	\$ (187,456)	\$ (166,220)	S (117,650)	\$ (119,232)	\$ (215,177)	\$ 121,430	\$ 8,971	\$ (88,977)
Student Service Fee	\$ 418,883	\$ 406,682	\$ 406,682	\$ 428,087	\$ 430,632	\$ 443,951	\$ 476,873	\$ 504,596
Student Wellness & Recreation Center Fee	391,865	380,451	380,451	400,468	402,850	415,309	446,107	472,042
Student Fec Revenue	\$ 810,747	s 787,133	\$ 787,133	\$ 828,555	\$ 833,482	\$ 859,260	\$ 922,980	\$ 976,638
Total Pledged Revenues	\$ 623,292	\$ 620,914	\$ 669,484	\$ 709,323	\$ 618,305	\$ 980,690	\$ 931,951	\$ 887,661
Debt-Service on Parity Obligations								
Series 2012 Bonds (Residence Hall)	S -	5 -	\$ -	\$ 313,206	\$ 309,300	\$ 817,918	\$ 816,296	\$ 822,589
Series 2016 Bonds (Student Wellness & Recreation Center)	498,360	498:206	497,656	281,956	279,850	253,053	245,666	258,866
Total Debt-Service	\$ 498,369	\$ 498,206	\$ 497,656	\$ 595,162	\$ 589,156	\$ 1,070,971	\$ 1,061,962	\$ 1,081,456
Available for Capital Expenditures or Increase in Fund Balance	\$ 124,923	\$ 122,707	\$ 171,828	\$ 114,161	\$ 29,149	\$ (90,281)	\$ (130,011)	\$ (193,795)
Fund Balance Support								
Operations (Auxiliary Enterprise & SWRC)	\$ =	\$.	S sal	\$ 32,000	\$ 116,000	\$ 353,000	\$ 391,000	\$ 459,000
Debt-Service Coverage	1.25	1.25	1.35	1.25	1.25	1.25	1.25	1.25
Net Change in Fund(s) Balance	\$ 124,923	\$ 122,707	\$ 171,828	\$ 114,161	\$ 29,149	\$ (90,281)	\$ (130,011)	\$ (193,795)
Auxiliary Fund Net Income	\$ 380,591	\$ 376,427	\$ 388,601	\$ 70,884	\$ 70,756	\$ 175,384	\$ 17,279	\$ 17,966
Student Service Fee Fund Net Income	48,269	46,550	51,185	7,210	(41,607)	(347,511)	(220,021)	(240,673)
Student Recreation Center Fund Net Income	(303,938)	(300,270)	(267,959)	36,067	(0)	81,846	72,730	28,912
Total Fund Net Income (Loss)	\$ 124,923	\$ 122,707	\$ 171,828	\$ 114,161	\$ 29,149	\$ (90,281)	\$ (130,011)	\$ (193,795)
Combined Fund Balance	\$ 4,658,545	\$ 4,533,621	\$ 4,410,914	\$ 4,239,086	\$ 4,154,074	\$ 4,124,925	\$ 4,215,206	\$ 4,345,218
Auxiliary Enterprise Fund - Operating Unit Summary								
Contracted Services / Financial Services	\$ 0	\$ (0)	\$ 0	\$ (6,436)	\$ (6,807)	\$ 59,979	\$ 33,590	\$ (65,107)
Residence Life	380,591	376,427	388,601	77,320	77,563	115,405	(16,310)	83,073
Student Union Operations	(0)	0	0	(0)	==10	72.	2	9
Auxiliary Enterprise Fund - Net Income (1.088) Total	\$ 380,591	\$ 376,427	\$ 388,601	\$ 70,884	\$ 70,756	\$ 175,384	\$ 17,279	§ 17,966

Dormitory Housing Commission of North Idaho College FY 2019 - FY 2025 Contract Services / Financial Services Budget / Forecast Worksheet

Item Description		2025 ecast		Y 2024		FY 2023 Budget		FY 2022 Forecast	FY 202		FY 2021 Actual		Y 2020 Actual		Y 2019
INCOME	rore	ecast	PO	recast		Budget	ľ	orecast	Budget		Actual	1	Actual		Actual
Bookstore Commission (Instruction)	\$ 1	10,000	\$	105,000	\$	103,000	\$	110,000	\$ 103,0	000	\$ 122,327	\$	143,345	\$	166,615
Bookstore Commission (Advanced Online)		1,500		1,500		1,000		500		00	154				(4)
Bookstore Other Income		1,680		1,680		1,680		1,680	1,6	80	1,680		1,680		2,637
Bookstore Miscellaneous Income		100		(4)		- 3		275		141	1,743		881		(2)
Food and Beverage - Flex		65,000		360,000		359,750		172,150		525	153,865				139,236
Food and Beverage - Swipe		80,000		175,000		176,225		60,725		17.86	83,830				37,512
Food and Beverage - All Other Educated Cup - Beverage	1	75,000		170,000		170,000		80,000		100	9,052		# ~		8,765
Convenience Store (Residence Hall)								- 3					- 3		53,045 56,055
Catering		85,000		80,000		75,000		30,000		020	22,524				58,779
Summer Camp Catering		45,000		40,000		35,000		10,000		2.00	4,980				50,285
Mobile Operations - Food				(3)		3	-	,		150	1				1,933
Dining Services Commission		0-0		2.0				3,723	5,0	000	1,096		15,338		143
CARES Funding						5		¥.		100	272,754		-		10
Miscellaneous Income (Payroll Recovery)		le:		140				41,161	52,9	75			50,624		26,498
Miscellaneous Income (Meal Plan Surplus)		5.		253						17	22,224				
Sales Discounts		=		142		- 4		*		14	19	1			(567)
Vending Income		20,000		20,000		25,000		20,000	14,3		15,611		24,597		23,223
Interest Income		300		300		250		225		750	880		3,881		4,909
TOTAL INCOME	\$ 9	83,480	S	953,480	\$	946,905	\$	530,440	\$ 178,2	205	\$ 712,721	\$	240,346	\$	628,926
COST OF SALES	6 2	47.000	6	220 777	Ф	306 171	rh.		c		¢	e.		6	147.202
Food / Supplies / Beverage	\$ 3	47,002	\$	329,773	\$	326,171	\$		\$	IE.	\$	\$	•	\$	147,303 30,425
Supplies Beverage													HE II O		56,508
Purchase Discount or Rebate		- 0								15			(238)		(646)
TOTAL COST OF SALES	8 3	47,002	\$	329,773	\$	326,171	\$		S		\$	8	(238)	S	233,590
GROSS PROFIT		36,478	\$	623,707	\$	620,734	\$	530,440	\$ 178,2	005	\$ 712,721	\$	240,584	\$	395,336
PAYROLL EXPENSES	3 0	30,476	J	023,707	3	020,734	J	330,440	3 1/0,4	605	\$ /12,/21	J)	240,364	3	393,330
Salaries	\$ 1	26,441	\$	122,759	S	119,183	\$	116,443	\$ 113,4	143	\$ 112,153	S	113,403	S	167,944
Part-Time Wages		-						-		-			-		17,591
Overtime					-			100		-	179		187		4,255
Temporary				- 14						-	- 0				8,436
Student Wages		2		(*)		3		2		- 6	- 0		2		21,896
Employee Benefits - Miscellaneous		907		907		528		774		372	794		775		1,252
Social Security and Medicare		9,673		9,391		9,118		8,213	8,0	578	7,887		7,652		14,119
Workman's Compensation		3,161		3,069		3,278		3,059		336	2,724		2,635		6,023
Unemployment		253		246		238				227	184		166		229
Medical Insurance		44,254		40,510		35,174		32,720	31,9		30,906		34,046		40,583
Retirement Contribution		15,919	0	15,455	er.	14,230	6	14,148	14,1		13,413	0	13,946	or or	20,603
TOTAL PAYROLL EXPENSES ADMINISTRATIVE EXPENSES	3 2	00,609	\$	192,337	\$	181,749	Þ	175,456	\$ 172,2	202	\$ 168,241	2	172,810	S	302,932
Bad-Debt	S	3,500	\$	3,500	\$	-	\$		\$ 5.0	000	\$ 14,709	\$	3,576	\$	17,536
Bad-Debt		0,000		2,200					,	-	32,618		5,510		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Bank and Credit Card Fees						191				~	02,010				5,898
Cash (Over) / Short		-				(70)				-	(0)			(5)
College Car		C 1 2									1 2		12		209
Commission (Cardinal Card)				100		- 2.0					- 1				253
Contracts	4	00,000		400,000		420,000		332,575		•	429,155		17,263		50,596
Copy Center						-		-		*	(731)	(285)		(1,824)
Copy Center		- 3	3 1	16		- 2		17.5		\$			10	1	352
Dish and Utensil Replacement		*				150				-	1 / 2				2,127
Equipment Purchased		¥		1/2		= 120		15,640							-
Janitorial Supplies				25		3		1, 18		2		1	- 3		1,086
Maintenance Contract		1,100	4	1,100		1,000				500			462		575
Memberships		500		200		700				-00	410		140		125
Memberships		500		500		500		1 2		500	460		460		440
Miscellaneous Office Supplies		- 1, 1	- 27	-		V 1		1.5		-			3		1,120
Office Supplies		500		500		735		1 - 3		500	31				38
Postage		500		300		733			- CE T	200	31				30
Reception			-										280		147
Repair Expense	172	25,000		22,000		13,500		11,000	2	500	3,385		8,696		5,648
Services		5,000		3,500		3,000		2,005		500	3,875		2,195		65,626
Software								V O I		000	812		1,352		1,312
Software				-						-			- 4		1,858
Supplies		270		270		250		200		250	188		160		4,391
TOTAL ADMINISTRATIVE EXPENSES	\$ 4	135,870	\$	431,370	\$	438,985	\$	361,420	\$ 12,	750	\$ 484,502	\$	34,184	\$	157,511
TOTAL EXPENSES	\$ 6	36,478	\$	623,707	\$	620,734	\$	536,876	\$ 185,	012	\$ 652,743	\$	206,994	\$	460,443
NET INCOME (LOSS)	\$	0.00	S	(0.00)	\$	0.00	S	(6,436)	7	807)	\$ 59,979		33,590	S	(65,107)
HIZE THEODIE (LOSS)	-	0.00	9	(0.00)	10	0.00	- LB	(0,430)	u (0)	JU / J	J 57,517		2342170	-101	1004107

FY 2023 Dining Services Resident Meal Plan Rates

Resident Meal Plans (FY 2023 → FY 2022 Comparison)

FY 2022 Resident Meal Plan Pricing (Semester)	FY 2022 Resident Meal Daily Rate	FY 2023 Resident Meal Plan Description	FY 2023 Resident Meal Plan Pricing (Semester)	FY 2023 Resident Meal Daily Rate	FY 2023 Semester Increase (\$)	FY 2023 Daily Increase (\$)	FY 2023 Semester Increase (%)
\$1,275	\$11.62	Weekly 5 + \$900	\$1,400	\$12.76	\$125	\$1,14	9,80%
\$1,500	\$13.67	Weekly 7 + \$750	\$1,625	\$14.81	\$125	\$1.14	8.33%
\$1,725	\$15,72	Weekly 9 + \$550	\$1,850	\$16.86	\$125	\$1,14	7.25%
\$1,350	\$12,30	Flex 1475	\$1,475	\$13,44	\$125	\$1.14	9.26%
\$1,725	\$15.72	Flex 1850 (Staff)	\$1,850	\$16,86	\$125	\$1,14	7,25%
Participants	% Total		FY 2023 Resident	Meal Plan Name	Flex Total (\$)	Swipe Total (\$)	Meal Plan Total per Semester (\$)
206	57.22%		Weekly	5 + \$900	\$185,400	\$103,000	\$288,400
51	14.17%		Weekly	7 + \$750	\$38,250	\$44,625	\$82,875
22	6.11%		Weekly	9 + \$550	\$12,100	\$28,600	\$40,700
64	17.78%		Flex	1475	\$94,400	\$0	\$94,400
16	4,44%		Flex 1850 (Staff Only)	\$29,600	\$0	\$29,600
Ĭ	0.28%		FY 2023 Aca	ademic Total	\$359,750	\$176,225	\$535,975
360	100.00%		FY 2022 Acade	mic Year Total	\$349,750	\$141,350	\$491,100
			Academic Y	ear Variance	\$10,000	\$34,875	\$44,875
			Academic Y	ear Variance	2.86%	24.67%	9.14%
	Meal Plan Pricing (Semester) \$1,275 \$1,500 \$1,725 \$1,725 \$1,725 \$1,725 Participants 206 51 22 64 16	Meal Plan Pricing (Semester) Resident Meal Daily Rate \$1,275 \$11.62 \$1,500 \$13.67 \$1,725 \$15.72 \$1,350 \$12.30 \$1,725 \$15.72 All 2022 + Spring 2023 eal Plan Participation Forecast Participants % Total 206 57.22% 51 14.17% 22 6.11% 64 17.78% 16 4.44% 1 0.28%	Meal Plan Pricing (Semester) Resident Meal Daily Rate Meal Plan Description \$1,275 \$11.62 Weekly 5 + \$900 \$1,500 \$13.67 Weekly 7 + \$750 \$1,725 \$15.72 Weekly 9 + \$550 \$1,350 \$12.30 Flex 1475 \$1,725 \$15.72 Flex 1850 (Staff) Flex 1850 (Staff) All 2022 + Spring 2023 eal Plan Participation Forecast Participants % Total 206 \$7.22% 51 14.17% 22 6.11% 64 17.78% 16 4.44% 1 0.28%	Meal Plan Pricing (Semester) Resident Meal Daily Rate Meal Plan Description Meal Plan Pricing (Semester) \$1,275 \$11.62 Weekly 5 + \$900 \$1,400 \$1,500 \$13.67 Weekly 7 + \$750 \$1,625 \$1,725 \$15.72 Weekly 9 + \$550 \$1,850 \$1,350 \$12.30 Flex 1475 \$1,475 \$1,725 \$15.72 Flex 1850 (Staff) \$1,850 Participants % Total FY 2023 Resident 206 \$7.22% Weekly: \$1 14.17% Weekly: \$2 6.11% Weekly: \$64 17.78% Flex \$16 4.44% Flex 1850 (Fix 1850 (Meal Plan Pricing (Semester) Resident Meal Daily Rate Daily Rate	Meal Plan Pricing (Semester) Resident Meal Daily Rate Meal Plan (Semester) Resident Meal (Semester) Semester (nerease (Semester)) Semester (nerease (Semester)) S12.76 \$12.5 \$1,275 \$11.62 Weekly \$ + \$500 \$1,400 \$12.76 \$12.5 \$1,500 \$13.67 Weekly \$ + \$550 \$1,625 \$14.81 \$12.5 \$1,725 \$15.72 Weekly \$ + \$550 \$1,850 \$16.86 \$12.5 \$1,725 \$15.72 Flex \$1850 (Staff) \$18.85,400 \$18.85,400 \$18.85,400 \$1 \$1,417% \$1,417 \$1,417 \$1,417 \$1,417<	Meal Plan Pricing Resident Meal Dascription Meal Plan Pricing Resident Meal Semester Increase Sistemater Sistemater

FY 2019 - FY 2025 Residence Hall Budget / Forecast Worksheet

Item Description	FY 2025 Forecast	FY 2024 Forecast	FY 2023 Budget	FY 2022 Forecast	FY 2022 Budget	FY 2021 Actual	FY 2020 Actual	FY 2019 Actual
Income	Torcease	Torcease	Buaget	Porcease	Dudget	Actual	Actual	Actual
Rental Income	\$ 859,976	\$ 834,928	\$ 810,610	\$ 797,879	\$ 821,150	\$ 433,264	\$ 729,862	\$ 798,384
Technology Fee	3 657,770	3 054,720	3 810,010	\$ 191,019	3 621,130	\$ T00,20T	22,862	47,360
Activity Fee		-					13,063	14,600
Cancellation Fee	15,000	15,000	17.500	22.044	10.500	11,938		
	15,000	15,000	17,500	22,944	10,500	,	20,250	36,265
Bookkeeping Fee	150	150	100	4.220	175	175	275	125
Damage / Cleaning / Key Replace	3,500	3,500	3,000	4,229	1,000	1,695	3,789	4,911
Laundry Commission			(-)	*	:=:	*	3,875	7,220
Summer Rental (Camps)	33,880	30,800	28,000	3,500	24,030	3,685	21,146	23,116
CARES Funding	*	9	(4)	-	30	408,182	191	-
Miscellaneous Income				289		2:	542	615
TOTAL INCOME	\$ 912,506	\$ 884,378	\$ 859,210	\$ 828,840	\$ 856,855	\$ 858,938	\$ 815,664	\$ 932,597
PAYROLL EXPENSES								
Salaries	\$ 92,136	\$ 90,329	\$ 88,558	\$ 85,340	\$ 86,116	\$ 85,686	\$ 85,603	\$ 85,631
Part-Time Wages	18,392	18,032	17,678	15,332	13,852	11,691	10,856	13,752
Overtime	2	-	-	48		-		
Temporary	2		125	94	121	2	120	2
Student Wages			/=	234	-	300	2,511	695
Manager and R/A Room & Meal Plan	87,588	87,588	85,718	83,903	86,903	50,599	81,530	82,675
Employee Benefits - Miscellaneous	676	663	650	516	780	613	560	456
Social Security and Medicare	8,455	8,290	8,127	7,557	7,648	7,225	7,263	7,481
Workman's Compensation	2,763	2,709	7,968	723	2,249	2,165	2,020	1,837
Unemployment	221	217	212	723	200	151	140	114
Medical Insurance	8,287	7,709	7,171	6,671	14,388	11,572	6,355	6,415
Retirement Contribution	11,600	11,372	10,574	10,189	10,282	10,230	10,500	10,260
TOTAL PAYROLL EXPENSES	\$ 230,119	\$ 226,909	\$ 226,657	\$ 210,608	\$ 222,417	\$ 180,232	\$ 207,337	\$ 209,315
ADMINISTRATIVE EXPENSES	φ 230,119	3 220,909	\$ 220,037	3 210,000	\$ 222,417	\$ 100,232	3 207,337	3 209,313
Advertising	S -	\$ =	\$ -	S =	· e	\$ -	S -	\$ 207
Air Fare				3	\$	3		
	1,000	1,000	1,000		(000	21.054	364	222
Bad Debt	5,000	5,000	7,028	212	6,000	21,954	7,498	30,765
College Car	500	500	500	313		-	437	502
Contracts	8,020	7,787	7,560			10.0		0
Copy Center	500	500	450	459	500	436	357	711
Furniture and Equipment Purchased	25,000	25,000		2,378	-		72	
Janitorial Supplies	3,859	3,675	3,500	3,247	3,500	2,441	2,944	3,413
Maintenance Contract	8,820	8,400	8,000	7,540	10,000	8,574	8,460	8,670
Memberships	500	500	450	273	400	269	269	239
Miscellaneous Expense	1		500	457				
Office Supplies	500	500	450	258	1,000	732	359	2,026
Postage	60	55	50	46	150	36	288	129
Receptions (Activities)	15,000	13,000	9,000	4,960	14,800	4,907	7,346	12,065
Repair Expense	85,000	73,500	70,000	76,088	85,000	15,578	84,004	52,513
Services	33,075	31,500	30,000	38,191	26,000	12,985	19,086	17,650
Software	H M	131	= 0,000		20,000	2,100	13,250	1,540
Staff Development	6,000	5,775	5,500	5,430	6,000	5,291	6,280	6,908
Subscriptions	400	371	361	350	350	938	350	350
Supplies	16,538	15,750	15,000	7,275	12,500	8,643	7,993	10,546
Travel	551	525	500	7,273	500	73	1,399	2,273
Utilities:	331	323	300	/4	300	13	1,399	2,2/3
Cable Television	2117	2.014	1.020	2.007	2 000	2050	2 172	175
	2,117	2,016	1,920	2,097	3,000	2,858	2,173	475
Electricity	36,841	35,087	33,416	31,825	32,850	29,118	29,740	32,858
Garbage	1,214	1,156	1,101	1,049	3,150	1,682	2,481	2,453
Internet Service	20,974	20,563	20,160	19,200	19,200	19,200	14,400	22,729
Natural Gas	13,563	12,917	12,302	11,716	9,600	11,368	9,216	7,867
Sewer and Street Lights	10,868	10,350	9,857	9,388	7,900	5,981	6,947	8,520
Telephone	898	855	814	775	1,300	1,237	1,200	1,200
Water	4,997	4,759	4,533	4,317	3,875	3,060	3,710	3,577
TOTAL ADMINISTRATIVE EXPENSES	\$ 301,795	\$ 281,042	\$ 243,952	\$ 227,706	\$ 247,575	\$ 157,360	\$ 217,302	\$ 230,409
NET FROM OPERATIONS	\$ 380,591	\$ 376,427	\$ 388,601	\$ 390,525	\$ 386,863	\$ 521,345	\$ 391,025	\$ 492,873
OTHER (INCOME) EXPENSE								
Debt Service - Interest / Principal	\$ =	S	\$	\$ 313,206	\$ 309,300	\$ 405,940	\$ 407,335	\$ 409,800
TOTAL OTHER (INCOME) EXPENSE	S -	\$ -	s -	\$ 313,206	\$ 309,300	\$ 405,940	\$ 407,335	\$ 409,800
NET INCOME (LOSS)	\$ 380,591	\$ 376,427	\$ 388,601	\$ 77,320				
NET INCOME (LUSS)	\$ 300,391	0 3/0,44/	\$ 200,001	9 //,320	\$ 77,563	\$ 115,405	\$ (16,310)	\$ 83,073

North Idaho College

FY 2023 Residence Hall & Meal Plan Pricing

Semester Rates (School Year)		FY 2023		FY 2022		FY 2021		FY 2020		FY 2019		nange (\$) 3 - 22	Change (%) 23 - 22		nange (\$) 5 - 19	(ange %) - 19
Single Room	\$	3,265	\$	3,225	\$	3,300	\$	3,190	\$	3,190	\$	40	1.24%	\$	75	2.	35%
Double Room		2,100		2,075		2,150		2,040		2,040		25	1.20%		60	2.	94%
Activity Fee		=0		;=:) = (40		40			0.00%		(40)	-10	0.00%
Technology Fee		120		124		-		70		130		2	0.00%		(130)	-100	0.00%
Laundry Fee		1 3 2 3		9=8		872		45		40			0.00%		(40)	-10	0.00%
Single+Activity+Tech+Laundry	S	3,265	\$	3,225	8	3,300	s	3,345	s	3,400	S	40	1.24%	8	(135)	-3	.97%
Double+Activity+Tech+Laundry	S	2,100	s	2,075	S	2,150	s	2,195	\$	2,250	\$	25	1.20%	s	(150)	-6	.67%
Single Per Week (Room)	\$	192		Single I	er S	Semester	· (R	oom)	\$	3,265		Single	e Annual (I	Roor	n)	s	6,530
Double Per Week (Room)	\$	124		Double 1	Per	Semeste	r (R	loom)	\$	2,100		Doub	le Annual (Roo	m)	S =	4,200
Meal Plan Per Week	\$	82		Meal	Pla	n Per Se	mes	ster	s	1,400		Me	al Plan An	nual		\$	2,800
Meal Plan Per Week	\$	87		Meal	Pla	n Per Se	mes	ster	\$	1,475		Me	al Plan An	nual		\$	2,950
Meal Plan Per Week	\$	96		Meal	Pla	n Per Se	mes	ster	\$	1,625		Me	al Plan An	nual		\$	3,250
Meal Plan Per Week	\$	109		Meal	Pla	n Per Se	mes	ster	\$	1,850		Me	eal Plan An	nual		\$	3,700
Single Per Week w/Meal	\$	274		Single I	Per	Semester	r w/	Meal	\$	4,665		Singl	e Annual v	v/Me	eal	\$	9,330
Single Per Week w/Meal	\$	279		Single I	Per	Semeste	r w/	'Meal	\$	4,740		Singl	e Annual v	v/Me	eal	s	9,480
Single Per Week w/Meal	\$	288		Single I	Per	Semeste	r w/	Meal	\$	4,890		Singl	e Annual v	v/Me	al	\$	9,780
Single Per Week w/Meal	\$	301		Single l	Per	Semeste	r w/	Meal	\$	5,115		Singl	e Annual v	v/Me	eal	\$1	0,230
Double Per Week w/Meal	\$	206		Double	Per	Semeste	er w	/Meal	\$	3,500		Doub	le Annual	w/M	eal	\$	7,000
Double Per Week w/Meal	\$	210		Double	Per	Semeste	er w	/Meal	\$	3,575		Doub	le Annual	w/M	eal	\$	7,150
Double Per Week w/Meal	\$	219		Double Per Semester w/Meal			\$	3,725	Double Annual w/Meal			\$	7,450				
Double Per Week w/Meal	\$	232		Double	Per	Semeste	er w	/Meal	\$	3,950		Doub	le Annual	w/M	eal	\$	7,900

Dormitory Housing Commission of North Idaho College FY 2006 - FY 2021 Residence Hall Occupancy History										
Semester Rates (School Year)	2021 2022	2020 2021	2019 2020	2018 2019						
Fall Count	193	103	162	195						
Spring Count	168	95	156	174						
Average	181	99	159	185						
Available	198	198	198	198						
Occupancy %	91.16%	50.00%	80.30%	93.18%						
Semester Rates (School Year)	2017 2018	2016 2017	2015 2016	2014 2015						
Fall Count	198	195	194	190						
Spring Count	188	174	170	162						
Average	193	185	182	176						
Available	198	198	198	198						
Occupancy %	97.47%	93.18%	91.92%	88.89%						
Semester Rates (School Year)	2013 2014	2012 2013	2011 2012	2010 2011						
Fall Count	180	183	186	190						
Spring Count	153	160	147	167						
Average	167	172	167	179						
Available	198	198	198	198						
Occupancy %	84.09%	86.62%	84.09%	90.15%						
Semester Rates (School Year)	2009 2010	2008 2009	2007 2008	2006 2007						
Fall Count	194	196	187	191						
Spring Count	183	175	173	180						
Average	189	186	180	186						
Available	198	201	201	201						
Occupancy %	95.20%	92.29%	89.55%	92.29%						
Note:	higher due to ope	Ending semester counts used as a baseline. Actual occupancy may be higher due to opening occupancy less departures throughout semester. Early departures throughout the semester are contractually obligated to pay the entire semester charge.								

Dormitory Housing Commission of North Idaho College FY 2019 - FY 2025 Student Union Operations Budget / Forecast Worksheet

Item Description	FY 2025 Forecast	FY 2024 Forecast	FY 2023 Budget	FY 2022 Forecast	FY 2022 Budget	FY 2021 Actual	FY 2020 Actual	FY 2019 Actual
INCOME	Porcease	Porcease	Dauget	Torcease	Duaget	7 Cetaar	rectual	Actual
Miscellaneous Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18
Transfer from Student Services Fund	370,614	360,132	347,497	306,636	322,239	289,667	287,933	271,099
TOTAL INCOME	\$ 370,614	\$ 360,132	\$ 347,497	\$ 306,636	\$ 322,239	\$ 289,667	\$ 287,933	\$ 271,117
PAYROLL EXPENSES	4 2 7 3 , 2 2 7	4 0 0 0 9,10 0	4 4 4 7 7 7	+	s -	4 ,	, -,,	+
Salaries	\$ 188,198	\$ 184,507	\$ 180,890	\$ 168,034	\$ 162,065	\$ 156,435	\$ 155,525	\$ 139,613
Part-Time Wages	* 100,110		72	8	6,615	34	3,540	2,403
Overtime	1,000	1,000	1,000	1,078	1,000	226	1,015	1,881
Temporary				526		706		2,125
Student Wages	28,992	28,424	27,866	19,525	21,587	10,315	14,217	22,848
Employee Benefits - Miscellaneous	960	960	960	779	900	858	923	866
Social Security and Medicare	14,474	14,191	13,915	12,307	12,099	10,986	11,399	10,412
Workman's Compensation	7,418	7,274	7,132	6,140	5,931	5,376	5,239	5,065
Unemployment	378	371	364		316	251	233	162
Medical Insurance	44,341	41,248	38,370	35,693	47,961	43,234	33,292	29,659
Retirement Contribution	22,471	22,030	21,598	20,192	18,952	18,705	19,193	16,954
TOTAL PAYROLL EXPENSES	\$ 308,232	\$ 300,005	\$ 292,094	\$ 264,283	\$ 277,426	\$ 247,125	\$ 244,576	\$ 231,988
ADMINISTRATIVE EXPENSES								
Advertising	\$ =	\$ -	\$ =	\$ -	\$	\$ 413	\$	\$
Air Fare	1,000	1,000	1,000		1,000		248	4.25
Artwork	4,000	4,000	3,500	3,500	3,500	6,081	978	3,174
Bad-Debt						148		-1-11-
Copy Center	500	500	500	729	500	549	417	508
Copier Rent	840	840	763	763	763	763	763	525
Equipment - Purchased	S. / L					4,054		
Janitorial Supplies	16,868	16,065	15,300	12,886	15,000	15,323	13,296	11,532
Maintenance Contract	5,623	5,355	5,100	5,424	5,000	4,459	4,103	4,103
Memberships				-			1,189	1,463
Office Supplies	1,000	1,000	1,000	300	750	854	1,919	3,076
Postage	200	200	200	131	100	146	335	280
Programming				*	-			536
Receptions	11 11 4	*				+		19
Repair Expense	24,255	23,100	22,000	14,518	10,000	7,579	13,472	8,156
Services	595	567	540	1,360	1,500	1		560
Software		-111-7-2			200	200	180	180
Staff Development	1,500	1,500	1,000	492	1,000	50	5,523	402
Supplies	5,000	5,000	4,000	2,251	5,000	1,923	247	4,328
Travel	1,000	1,000	500		500		689	286
TOTAL ADMINISTRATIVE EXPENSES	\$ 62,381	\$ 60,127	\$ 55,403	\$ 42,353	\$ 44,813	\$ 42,541	\$ 43,358	\$ 39,128
TOTAL EXPENSES	\$ 370,614	\$ 360,132	\$ 347,497	\$ 306,636	\$ 322,239	\$ 289,667	\$ 287,933	\$ 271,117
NET INCOME (LOSS)	\$ (0)	\$ 0	\$ 0	\$ (0)	\$ -	\$ -	s -	s -

Dormitory Housing Commission of North Idaho College FY 2019 - FY 2025 Student Wellness & Recreation Center Budget / Forecast Worksheet FY 2025 FY 2022 FY 2022 FY 2021 FY 2020 FY 2019 Item FY 2024 Budget Description **Forecast Forecast** Budget Forecast Actual Actual Actual SALES & RENTALS 380,451 400,468 402,850 415,309 472,042 Student Fees 391,865 380,451 446,107 3,733 2,000 2.504 Student Memberships 4,000 3,500 3,621 7,338 9,876 Employee (Full-Time)+Spouse Memberships 23,000 22,000 21,600 21,249 24,000 23,555 18,251 20,132 Employee (Other) Memberships 11 1,000 1,000 1.000 972 750 1,028 1,102 858 Alumni Memberships 135 499 659 545 Higher-Ed Partner Memberships 650 650 650 635 874 2,260 Community Fitness Pass 1,000 1,000 1,000 1,025 350 681 1,624 2,004 Guest / Day-Use Fees Rock-Climbing Wall Utilization Fees 2,500 2,500 2,500 1,645 1,250 1,421 5,336 3,997 4,175 15,081 5,000 5,000 5,500 5.790 3.500 11,181 Fitness Programming Fees 101,456 58,787 Equipment Rentals 75,000 75,000 75,000 82,639 65,000 Facility Rental Fees 3,500 3,500 3,500 700 3,000 5,283 5,610 5,020 3,000 2,000 Camp Fees (External) 4,000 4,342 2,000 2,600 10,671 Self-Programmed Fees 3,500 3,500 15,472 17,000 9,000 10,465 Physical Education Fees 16,000 15,000 6,550 5,654 5,000 5,000 5,288 5,000 6,709 4,704 892 Merchandise (Clothing/Sundries/Beverages) 5.000 Trips 7,000 7,000 7,000 6,930 4,000 4,000 6,070 1,839 1,753 3,000 7,665 Other Income 4,000 4,000 2,500 Work Study 16,153 15,759 15,375 18,562 5,280 473 Miscellaneous Income TOTAL INCOME 563,167 547,860 543,697 552,641 544,397 587,359 595.894 534,839 COST OF SALES 2.422 2,500 3.095 1.545 3,000 2,750 2.500 2,282 Merchandise 2,750 2,500 TOTAL COST OF SALES 3,000 2.500 2,422 \$ \$ 3,095 S 2,282 S 1,545 \$ S \$ **GROSS PROFIT** 560,167 545,110 541,197 550,219 541,897 584,264 593,612 533,294 PERSONNEL EXPENSES Salaries - Professional 89,890 88,127 80,169 71,230 84,157 83,390 65,219 81,292 45,718 30,886 Part-Time Wages 54,264 53,200 52,157 36,081 38,215 29,769 1,304 2,631 2,631 Temporary 86,085 84,397 82,743 41,823 51,372 27,063 68,481 60,731 Student Wages 590 415 454 Employee Benefits - Miscellaneous 499 490 480 482 676 11,028 10,812 10,123 8,097 9,361 8,231 8,598 8,324 Social Security and Medicare 3,454 3,386 3,226 2,606 1,586 2,661 2,444 Workman's Compensation 1,333 129 Unemployment 288 283 265 245 178 170 18,375 19,306 Medical Insurance 21,073 19,603 18,235 16,963 20,144 14,283 Retirement Contribution 10,733 10,522 9,572 8,659 10,048 9,950 8,292 10,075 185,972 TOTAL PERSONNEL EXPENSES 256,970 216,825 179,132 216,469 216,273 277,315 270,820 ADMINISTRATIVE EXPENSES 8 8 S \$ 100 100 100 150 100 96 Advertising 1,103 1,050 1,000 Air Fare 4,161 4,000 4,311 3,744 2,724 Bank and Credit Card Fees 4,416 4,329 4,245 1,440 1,368 Cable Television 1,498 1,469 1,440 1,423 1,413 1,311 52 50 40 50 237 19 Cash Over / Short 51 2,625 2,500 4,321 1,200 744 4,225 372 College Car 2.756 3,150 3,000 2,015 3,000 9 994 17,221 Contracts 3,308 Copy Center 156 153 150 72 250 167 188 245 Equipment / Furniture 35,000 25,000 1,500 1,123 2 100 2.000 1.615 1.857 1.966 Janitorial Supplies 1,500 Maintenance Contract 500 500 5,100 4,573 5,000 11,414 4,564 4,559 Memberships 676 663 650 613 850 613 763 613 Office Supplies 987 1,330 400 150 500 521 441 420 250 250 204 176 200 309 94 Postage 525 525 Recruiting 3,308 3,150 3,000 2.933 3.500 3,392 2,031 3,943 Repair Expense 1,785 597 Services 1,821 1,750 681 1,500 739 7,200 7,200 7,400 Software 9,189 8,836 8,496 7,200 7,200 579 551 525 500 800 909 406 Staff Development Subscriptions 551 525 500 650 400 607 450 200 2,842 19,294 18,375 17,500 14,606 12,146 24,333 10,028 Supplies 1,373 1,346 1,320 1,336 1,380 1,352 1,354 1,500 Telephone 525 500 501 Travel 551 45,217 29,243 TOTAL ADMINISTRATIVE EXPENSES 54,530 46,224 58,746 88,422 76,354 NET FROM OPERATIONS 279,856 334,899 318,397 287,779 194,431 197,936 229,697 318,023 DEBT-SERVICE EXPENSE Debt Service - Interest / Principa TOTAL DEBT-SERVICE EXPENSE 498,369 498,206 497,656 281,956 279,856 253,053 245,666 258,866

(300,270)

(267,959) \$

36,067 \$

NET INCOME (LOSS)

8

(303,938)

(0) \$

81,846 \$

72,730 S

28,912

FY 2023 Student Wellness & Recreation Center Membership Rates (No Change from FY 2022)

Memberships Town									
Туре	Rate (\$)	Term							
NIC Student	87.00	FTE: Fall 2022							
NIC Student	87.00	FTE: Spring 2023							
NIC Student	79.75	1 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)							
NIC Student	72.50	2 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)							
NIC Student	65.25	3 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)							
NIC Student	58.00	4 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)							
NIC Student	50.75	5 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)							
NIC Student	43.50	6 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)							
NIC Student	36.25	7 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)							
NIC Student	29.00	8 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)							
NIC Student	21.75	9 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)							
NIC Student	14.50	10 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)							
NIC Student	7.25	11 Credit Student Opt-in at \$7.25 per Credit (up to 12 Credits)							
	Please note:	Opt-In Payment must be received prior to Membership Access							
NIC Student	20.00	Summer: Month-to-Month (Monthly Payment Due: Start of each Contract Month)							
Extension Student	30.00	Month-to-Month (Monthly Payment Due: Start of each Contract Month)							
	Ple	ease note: Extension Student includes LCSC / UI / BSU							
NIC Graduate	30.00	Month-to-Month (Monthly Payment Due: Start of each Contract Month)							
NIC Graduate	115.00	Fall 2022 (Payment Due: 1st of each Semester)							
NIC Graduate	115.00	Spring 2023 (Payment Due: 1st of each Semester)							
NIC Graduate	290.00	Annual (Full Payment Due: Start of Membership Contract)							
NIC Employee	30.00	Month-to-Month (Monthly Payment Due: Start of each Contract Month)							
NIC Employee	115.00	Fall 2022 (Payment Due: 1st of each Semester)							
NIC Employee	115.00	Spring 2023 (Payment Due: 1st of each Semester)							
NIC Employee	290.00	Annual (Full Payment Due: Start of Membership Contract)							
NIC Spouse	30.00	Month-to-Month (Monthly Payment Due: Start of each Contract Month)							
NIC Spouse	115.00	Fall 2022 (Payment Due: 1st of each Semester)							
NIC Spouse	115.00	Spring 2023 (Payment Due: 1st of each Semester)							
NIC Spouse	290.00	Annual (Full Payment Due: Start of Membership Contract)							
NIC Retiree	30.00	Month-to-Month (Monthly Payment Due: Start of each Contract Month)							
NIC Retiree	115.00	Fall 2022 (Payment Due: 1st of each Semester)							
NIC Retiree	115.00	Spring 2023 (Payment Due: 1st of each Semester)							
NIC Retiree	290.00	Annual (Full Payment Due: Start of Membership Contract)							
Guest Pass	6.00	Daily - General Access (Must be Accompanied by Registered Member)							
Guest Pass	12.00	Daily - General Access + Climbing Wall (Must be Accompanied by Registered Member)							
	THE .	Climbing Wall							
Туре	Rate (\$)	Term							
Community Member	50.00	5 Climb Pass (Punch Card)							
Community Member	30.00	Month-to-Month (Monthly Payment Due: Start of each Contract Month)							
Guest Pass	12.00	Daily - 1 Guest (Must be Accompanied by Registered or Community Member)							
		Creation 1							

FY 2023 Student Wellness and Recreation Center Facility Rental Rates (No Change from FY 2022

					4 4 4			1		7	
			Public		K-I	K-12 Education	tion	North	North Idano College	Colleg	<u>و</u>
KOOIII	Capacity	Per Hour	Hour Minimum Max/ Day	Max/ Day	Per Hour	Per Hour Minimum	Max/ Day	Per Hour Minimum Max/ Day	Minimun	Max/	Day
Multi-Purpose #111	50	\$75	\$150	\$450	\$65	\$130	8390	\$30	09 \$	89	180
Gym #103	121	\$100	\$200	009\$	\$85	\$170	\$510	\$45	06 \$	\$	270
Loft/ Track		\$100	\$200	\$600	\$85	\$170	\$510	\$45	06 \$	\$	270
Fitness #207	20	\$30	09\$	\$180	\$25	\$50	\$150	\$15	\$ 30	69	90
Fitness #209	17	\$30	09\$	\$180	\$25	05\$	\$150	\$15	\$ 30	\$	06
Fitness Room #207 + #209	37	\$50	\$100	\$300	\$45	06\$	\$270	\$25	\$ 50	\$	150
SWRC Learning Lab #208	30	\$30	09\$	\$180	\$25	\$50	\$150	\$15	\$ 30	↔	90
Spinning Room (without bikes)	20	\$30	09\$	\$180	\$25	\$50	\$150	\$15	\$ 30	\$	06
Spinning Room (with bikes)	19	\$40	\$80	\$240	\$35	\$70	\$210	\$20	\$ 40	\$	120
Field #1		\$50	\$100	\$300	\$45	06\$	\$270	\$25	\$ 50	\$	150
Field #2		\$25	\$50	\$150	\$20	\$40	\$120	\$10	\$ 10	\$	09
Field #3		\$25	\$50	\$150	\$20	\$40	\$120	\$10	\$ 10	\$	09
Climbing Wall		1 - 6	Climbers w	1 - 6 Climbers with 1 required instructor: \$40 per session plus \$8 per person for 2 hour session	d instructor:	\$40 per sess	sion plus \$8	per person i	for 2 hour s	ession	
Climbing Wall		7 - 12	Climbers w	7 - 12 Climbers with 2 required instructors: \$80 per session plus \$8 per person for 2 hour session	d instructors	s: \$80 per se	ssion plus \$	8 per person	for 2 hour	session	
All facility rentals are subject to a 2-hour minimum charge.	hour minimu		General set-u	General set-up and takedown included in price.	own include	d in price.					
All facility rentals carry a 6-hour maximum charge (represents full day)	ximum charg	e (represent	s full day).								
Wind famility rentals are for health wellness and recreation events - coordinated by authorized student organizations and are subject to limited availability.	wellness an	d recreation	evente - co	ordinated by	anthorized	strident organ	nizations and	d are subject	t to limited	availabil	litv

Waived facility rentals are for health, wellness, and recreation events - coordinated by authorized student organizations and are subject to limited availability.

Gym # 103 is not available for exclusive use during regular operating hours during the Fall and Spring semesters - after-hour rentals may be available.

All listed rates include basic room rental. Reservations requiring additional accommodations may carry additional fee(s).

Student Wellness & Recreation Center Appeals Board will hear all disputes and make recommendations for facility usage beyond the scope of this record.

FY 2019 - FY 2025 Student Service Fee Fund Budget / Forecast Worksheet

Item Description	FY 2025 Forecast	FY 2024 Forecast	FY 2023 Budget	FY 2022 Forecast	FY 2022 Budget	FY 2021 Actual	FY 2020 Actual	FY 2019 Actual
Student Count	4,504	4,373	4,373	4,603	4,630	4,774	5,128	5,426
Semester Rate	\$93	\$93	\$93	\$93	\$93	\$93	\$93	\$93
Total Student Fees	\$ 418,883	\$ 406,682	\$ 406,682	\$ 428,087	\$ 430,632	\$ 443,951	\$ 476,873	\$ 504,596
Total Income	\$ 418,883	\$ 406,682	\$ 406,682	\$ 428,087	\$ 430,632	\$ 443,951	\$ 476,873	\$ 504,596
Furniture Expenditure	\$ -	\$	\$ 8,000	\$ 114,240	\$ 150,000	\$ -	\$	\$ 41,269
Maintenance Expenditure			1111			89,817		20,112
Transfer to Student Union Operations	370,614	360,132	347,497	306,636	322,239	289,667	287,933	271,099
Debt-Service Expenditure	=	-	-	5	(± :	411,978	408,961	412,789
Total Expenditures	\$ 370,614	\$ 360,132	\$ 355,497	\$ 420,876	\$ 472,239	\$ 791,462	\$ 696,894	\$ 745,269
Net Income	\$ 48,269	\$ 46,550	\$ 51,185	\$ 7,210	\$ (41,607)	\$(347,511)	\$(220,021)	\$(240,673
		Expen	diture Listii	ıg		7		
	FY 2025 Forecast	FY 2024 Forecast	FY 2023 Forecast	FY 2021 Forecast	FY 2022 Budget	FY 2021 Budget	FY 2020 Actual	FY 2019 Actual
Student Union Water Heater	\$ -	\$	\$	\$ =	\$	02.017	\$	\$ -
Student Union Boiler Replacement (2)	:=		:п.	ā		82,817	9.58	8
Student Union Engineering Services	34	14	#),	¥	7,000	(A)	a
Student Union Furniture Replacement		Ē	8,000	114,240	150,000		o.f.	41,269
Student Union Kitchen Floor	:=			-		-		9,147
Student Union Miscellaneous	Ya		E .	3	2		72	10,965
Student Union Subtotal:	\$ -	\$ -	\$ 8,000	\$ 114,240	\$ 150,000	\$ 89,817	\$ -	\$ 61,38
Student Union Personnel / Other Income	\$ 308,232	\$ 300,005	\$ 292,094	\$ 264,283	\$ 277,426	\$ 247,125	\$ 244,576	\$ 231,970
Student Union Administrative	62,381	60,127	55,403	42,353	44,813	42,541	43,358	39,128
Student Union Operations Subtotal:	\$ 370,614	\$ 360,132	\$ 347,497	\$ 306,636	\$ 322,239	\$ 289,667	\$ 287,933	\$ 271,099
Building Debt Service	\$ -	\$ -	\$ -	\$	\$ -	\$ 411,978	\$ 408,961	\$ 412,789
Building Debt Service Subtotal:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 411,978	\$ 408,961	\$ 412,789
Total Expenses	\$ 370,614	\$ 360,132	\$ 355,497	\$ 420,876	\$ 472,239	\$ 791,462	\$ 696,894	\$ 745,269

Fiscal Year 2023 Budget Summary

General Overview:

The units governed by the Dormitory Housing Commission of North Idaho College (DHC) are comprised of the following operating units: Contracted Services (Cardinal Bookstore, NIC Dining Services), Financial Services, Residence Hall, Student Union Operations, and the Student Wellness & Recreation Center.

Cardinal Bookstore operates in partnership with Follett Higher Education Group, LLC.

NIC Dining Services operates in partnership with Sodexo, Inc. and Affiliates.

Funding sources include 1) the sales and rentals of goods and services and 2) student fees.

Debt-Service includes Student Wellness & Recreation Center Student Fee Revenue Bonds, Series 2016, including Principal and Interest (previously Interest only). Residence Hall Student Fee Revenue Bonds Series 2012 mature (final payment) in Fiscal Year 2022.

Financial Summary:

Description	Fiscal Year 2023 Budget (\$)	Fiscal Year 2022 Forecast (\$)	Fiscal Year 2021 Actual (\$)
Operational Revenue	1,969,361	1,511.453	1,743,709
Student Fee Revenue	787,133	828,555	859,260
Total Revenue	2,756,494	2,230,008	2,602,969
Operational Expenses	2,087,010	1,630,685	1,622,279
Debt-Service	497,656	595,162	1,070,971
Total Expenses	2,584,667	2,225,847	2,693,250
Net Income (Loss)	171,828	114,161	(90,281)
DSC	1.35	1.19	0.92
Fund Balance Support to 1.25	0	32,000	353,000
Fund Balance	4,410,914	4,239,086	4,124,925

Enrollment:

Semester (Fall)	Head Count	Semester (Spring)	Head Count	Fiscal Year	FTE (Student Fees)
2017	5,391	2018	5,224	2017	6,240
2018	5,275	2019	4,919	2018	5,672
2019	5,078	2020	4,807	2019	5,426
2020	4,741	2021	4,329	2020	5,128
2021	4,581	2022	4,152	2021	4,774
				2022	4,603
				2023	4,373

FTE = Full-Time Equivalency (Total Credits / 15) FTE x Student Fee = Student Fee Income

Fiscal Year 2023 Budget FTE calculated at 95% of Fiscal Year 2022 Actual

Fiscal Year 2023 Budget Revenue (Overview):

- Cardinal Bookstore

- o Commission as % of Net Revenue paid by Follett Higher Education Group
- NIC Dining Services
 - o Revenue from the following Lines of Business:
 - Retail
 - Catering
 - Summer Camp Catering
 - Resident Meal Plans

Resident Meal Plan (per Semester)								
Plan Description	Fiscal Year 2023 Budget (\$)	Fiscal Year 2022 Actual (\$)	Change (\$)	Change (%)				
Weekly + Flex	1,400	1,275	125	9.80				
Weekly + Flex	1,625	1,500	125	8.33				
Weekly/Block + Flex	1,850	1,725	125	7.25				
All Flex (Resident)	1,475	1,350	125	9.26				
All Flex (Staff)	1,850	1,725	125	7.25				

Residence Hall

- Summer Camp Room Rental
 - NIC Wrestling Camp did not materialize (Fiscal Year 2022 Budget line item)
- Student Resident Room Rental
 - Fall / Spring / Summer

Resident Room Rate (per Semester)							
Room Type	Fiscal Year 2023 Budget (\$)	Fiscal Year 2022 Actual (\$)	Change (\$)	Change (%)			
Single	3,265	3,225	40	1.24			
Double	2,100	2,075	25	1.20			

- Student Union Operations

o Operation funded by Student Service Fee Fund

- Student Wellness & Recreation Center

- o Revenues from Sales (Memberships) and Rentals (Facility / Equipment)
- Student Fee

Student Service Fee Fund

- Mechanism to collect Student Fee Income
 - \$180 per Semester per Full-Time Equivalency Student
 - Cross-Pledged to all DHC Operations
 - Primary Usage
 - o Student Wellness & Recreation Center partial Debt-Service
 - Student Union Operations
 - o Other Building Projects / Deferred Maintenance

Fiscal Year 2023 Budget Expenses (Overview):

Personnel

5% for Full-Time Benefitted Employees in accordance with North Idaho
 College's Fiscal Year 2023 proposed budget

Cardinal Bookstore

o No material change from Fiscal Year 2022 Forecast

NIC Dining Services

- o Full-year Cost-Plus Agreement
 - Record Sodexo Personnel / Other Expenses in "Contracts" line item

- Financial Services

No material change from Fiscal Year 2022 Forecast

Residence Hall

- o Furnace Replacement (Year 2 of 5)
- Exterior Camera Replacement
 - Replaced Interior Camera in Fiscal Year 2022
- o Exterior Window Replacement (partial)

Student Union Operations

- o Represents Full Staffing
 - Fiscal Year 2022 experienced Full-Time Custodian mid-year departure and less than capacity Student staff

Student Wellness & Recreation Center

- o Part-Time Wages increase due to hiring two part-time Custodial staff
 - Fiscal Year 2022 operated with one Custodian until mid-year departure.
 Remainder of staff engaged in Custodial duties along with assistance from North Idaho College's Facilities/Custodial department
 - Hourly wage = \$15.71 as a mid-point for the job classification
- Student Wages (representing Facility Supervisors and Facility Attendants) increase due to proposed hourly wage and expansion of operating hours:
 - Increase hourly wage for Attendants and Supervisors/Climbing Wall
 Attendants from \$10 and \$11, respectively, to \$12 and \$13, respectively
 - Proposed hourly wages align with the North Idaho College Work-Study employment range and duties and better competes with onand-off campus jobs

Fiscal Year 2022 Days / Hours of Operation

- July 01, 2021 March 13, 2022
 - \circ Monday Thursday (6am 1pm) and (3pm 6pm)
 - o Friday (6am 1pm) and (3pm 5pm)
 - Saturday Sunday (Closed)
- March 14, 2022 June 30, 2022
 - o Monday Wednesday (6am 8pm)
 - o Thursday − Friday (6am − 6pm)
 - Saturday (10am 2pm)
 - Sunday (Closed)

Fiscal Year 2023 Days / Hours of Operation (per Budget)

- Summer 2022
 - Monday Friday (8am 2pm)
 - Saturday Sunday (Closed)

Fall 2022 Semester and Spring 2023 Semester

- o Monday − Wednesday (6am − 8pm)
- o Thursday (6am − 6pm)
- \circ Friday (6am 5pm)
- Saturday (8am 2pm)
- Sunday (Closed)